

Vote Prime Minister and Cabinet

APPROPRIATION MINISTER(S): Minister for Emergency Management and Recovery (M11), Prime Minister (M52)

DEPARTMENT ADMINISTERING THE VOTE: Department of the Prime Minister and Cabinet (A7)

RESPONSIBLE MINISTER FOR DEPARTMENT OF THE PRIME MINISTER AND CABINET: Prime Minister

Overview of the Vote

The Prime Minister is responsible for appropriations in Vote Prime Minister and Cabinet for 2025/26, covering the following:

- a total of nearly \$64 million to support decision-making by the Prime Minister and Cabinet; to provide support services to the Prime Minister, Cabinet and its committees, the Executive Council, and the Governor-General; to engage the services of the Prime Minister's Chief Science Advisor; and to support the maintenance, and preservation of the functionality and value, of the Government House buildings, vehicles and other assets
- a total of nearly \$3 million under permanent legislative authority (Governor-General Act 2010) for payments for the salary, allowances, programme and travel expenses outside New Zealand of the Governor-General
- a total of over \$2 million for the purchase or development of assets by and for the use of the Department of the Prime Minister and Cabinet, as authorised by section 24(1) of the Public Finance Act 1989, and
- a total of \$174,000 under the Intelligence and Security Act 2017 for the remuneration of the Commissioners of Intelligence Warrants.

The Prime Minister is also responsible for a capital injection of over \$2 million to the Department of the Prime Minister and Cabinet.

The Minister for Emergency Management and Recovery is responsible for appropriations in Vote Prime Minister and Cabinet for 2025/26, covering the following:

- a total of nearly \$57 million to support leadership of the all-hazards, all-risks emergency management system so that it reduces risk and is ready and able to provide an effective and integrated response to, and recovery from, emergencies, and
- a total of \$5 million for reimbursing a local authority for, or meeting, expenses incurred by a local authority in connection with an emergency as authorised by section 115A of the Civil Defence Emergency Management Act 2002.

Details of these appropriations are set out in Parts 2-4.

Details of Appropriations and Capital Injections

Annual Appropriations and Forecast Permanent Appropriations

Titles and Scopes of Appropriations by Appropriation Type	2024/25		2025/26
	Final Budgeted \$000	Estimated Actual \$000	Budget \$000
Departmental Output Expenses			
Extreme Weather Events All of Government Response (M11) (A7) This appropriation is limited to leadership and co-ordination of the government's response to the sequence of 2023 extreme weather events that impacted the North Island.	9,198	7,751	-
Total Departmental Output Expenses	9,198	7,751	-
Departmental Capital Expenditure			
Department of the Prime Minister and Cabinet - Capital Expenditure PLA (M52) (A7) This appropriation is limited to the purchase or development of assets by and for the use of the Department of the Prime Minister and Cabinet, as authorised by section 24(1) of the Public Finance Act 1989.	400	400	2,370
Total Departmental Capital Expenditure	400	400	2,370
Non-Departmental Output Expenses			
Preventing and Countering Violent Extremism (M52) (A7) This appropriation is limited to research and services for preventing and countering violent extremism.	500	500	-
Total Non-Departmental Output Expenses	500	500	-
Non-Departmental Other Expenses			
Governor-General's Programme PLA (M52) (A7) This appropriation is limited to expenses incurred on the Governor-General's Programme, as authorised by section 13 of the Governor-General Act 2010.	2,050	1,957	2,050
Governor-General's Salary and Allowance PLA (M52) (A7) This appropriation is limited to expenses incurred on the salary, allowance and other payments to the Governor-General, as authorised by section 12 of the Governor-General Act 2010.	500	500	500
Governor-General's Travel Outside New Zealand PLA (M52) (A7) This appropriation is limited to expenses incurred on the Governor-General's travel outside New Zealand, as authorised by section 14 of the Governor-General Act 2010.	407	210	407
Local Authority Emergency Expenses PLA (M11) (A7) This appropriation is limited to reimbursing a local authority for, or meeting, expenses incurred by a local authority in connection with an emergency as authorised by section 115A of the Civil Defence Emergency Management Act 2002.	5,000	1,429	5,000
Remuneration of Commissioners of Intelligence Warrants PLA (M52) (A7) This appropriation is limited to the salaries and allowances of Commissioners of Intelligence Warrants as authorised by clause 3(1) of Schedule 3 of the Intelligence and Security Act 2017.	174	32	174
Extreme Weather Events - Regional and Local Support (M11) (A7) This appropriation is limited to grants and other payments to support recovery from the sequence of 2023 North Island weather events.	25,000	25,000	-
Total Non-Departmental Other Expenses	33,131	29,128	8,131

Titles and Scopes of Appropriations by Appropriation Type	2024/25		2025/26
	Final Budgeted \$000	Estimated Actual \$000	Budget \$000
Multi-Category Expenses and Capital Expenditure			
Advice and Support Services MCA (M52) (A7) The single overarching purpose of this appropriation is to support decision-making by the Prime Minister and the Cabinet, and to provide support services to the Prime Minister, Cabinet and its committees, and the Governor-General.	55,646	52,421	63,671
Departmental Output Expenses			
<i>Advice and Support to Government and the Governor-General</i> This category is limited to supporting decision-making by the Prime Minister and Cabinet and to providing support services to the Prime Minister, Cabinet and its committees, the Executive Council, and the Governor-General, and providing administrative support to maintain the Governor-General's residences.	52,589	49,795	60,594
Non-Departmental Other Expenses			
<i>Depreciation and Maintenance of Government House Buildings and Related Assets</i> This category is limited to depreciation and maintenance expenses on the Government House buildings and related assets, and the grounds on which they are located.	2,307	2,079	2,232
<i>Support for Prime Minister's Chief Science Advisor</i> This category is limited to supporting the Prime Minister's Chief Science Advisor's membership of the Science Advisory Committee.	-	-	295
Non-Departmental Capital Expenditure			
<i>Government House - Capital Expenditure</i> This category is limited to capital expenditure necessary to acquire and preserve the functionality and value of the Government House buildings, vehicles and other assets.	750	547	550
Emergency Management Leadership and Support MCA (M11) (A7) The single overarching purpose of this appropriation is to support leadership of the all-hazards, all-risk emergency management system so that it reduces risk and is ready and able to provide an effective and integrated response to, and recovery from, emergencies.	77,171	70,717	56,732
Departmental Output Expenses			
<i>Advice and Support for Emergency Risk Reduction, Readiness, Response and Recovery</i> This category is limited to advice to Ministers and the emergency management sector on the design, operation and performance of the emergency management system; building the capability and capacity of the emergency management sector (including communities) to plan for, respond to and recover from emergencies; and leading and supporting response to and recovery from emergencies.	56,595	50,824	53,066
Non-Departmental Other Expenses			
<i>Emergency Risk Reduction, Readiness, Response and Recovery</i> This category is limited to grants, contributions and other payments to support communities and the emergency management sector in New Zealand and Pacific Realm countries on matters relating to emergency risk reduction, readiness, response and recovery.	20,576	19,893	3,666
Total Multi-Category Expenses and Capital Expenditure	132,817	123,138	120,403
Total Annual Appropriations and Forecast Permanent Appropriations	176,046	160,917	130,904

Multi-Year Appropriations

Type, Title, Scope and Period of Appropriations	Appropriations, Adjustments and Use	\$000
Non-Departmental Output Expenses		
North Island Severe Weather Events - Administrative Services (M11) (A7) This appropriation is limited to the purchase of administrative services associated with delivery of the Crown's response to the 2023 North Island severe weather events. Commences: 09 October 2023 Expires: 30 June 2025	Original Appropriation Adjustments to 2023/24 Adjustments for 2024/25 Adjusted Appropriation Actual to 2023/24 Year End Estimated Actual for 2024/25 Estimate for 2025/26 Estimated Appropriation Remaining	10,000 - (5,552) 4,448 1,108 3,340 - -
Non-Departmental Other Expenses		
Flood Resilience Projects (M11) (A7) This appropriation is limited to contribution to local authorities and other eligible stakeholders for flood resilience projects. Commences: 18 September 2023 Expires: 30 June 2025	Original Appropriation Adjustments to 2023/24 Adjustments for 2024/25 Adjusted Appropriation Actual to 2023/24 Year End Estimated Actual for 2024/25 Estimate for 2025/26 Estimated Appropriation Remaining	53,041 - (1,900) 51,141 11,122 40,019 - -
North Island Severe Weather Events (M11) (A7) This appropriation is limited to payments of grants and other payments associated with the Crown's response to the impacts of the 2023 North Island severe weather events. Commences: 27 September 2023 Expires: 30 June 2025	Original Appropriation Adjustments to 2023/24 Adjustments for 2024/25 Adjusted Appropriation Actual to 2023/24 Year End Estimated Actual for 2024/25 Estimate for 2025/26 Estimated Appropriation Remaining	1,722,524 - 58,965 1,781,489 778,660 1,002,829 - -

Total Annual Appropriations and Forecast Permanent Appropriations and Multi-Year Appropriations

	2024/25		2025/26
	Final Budgeted \$000	Estimated Actual \$000	Budget \$000
Total Annual Appropriations and Forecast Permanent Appropriations	176,046	160,917	130,904
Total Forecast MYA Non-Departmental Output Expenses	3,340	3,340	-
Total Forecast MYA Non-Departmental Other Expenses	1,042,848	1,042,848	-
Total Annual Appropriations and Forecast Permanent Appropriations and Multi-Year Appropriations	1,222,234	1,207,105	130,904

Capital Injection Authorisations

	2024/25		2025/26
	Final Budgeted \$000	Estimated Actual \$000	Budget \$000
Department of the Prime Minister and Cabinet - Capital Injection (M52) (A7)	93	93	2,270

Supporting Information

Part 1 - Vote as a Whole

1.1 - New Policy Initiatives

Policy Initiative	Appropriation	2024/25 Final Budgeted \$000	2025/26 Budget \$000	2026/27 Estimated \$000	2027/28 Estimated \$000	2028/29 Estimated \$000
Continuing Funding for DPMC's Central Agency and National Security, Risk and Resilience Functions	Advice and Support Services (MCA)	-	6,219	-	-	-
	Extreme Weather Events All of Government Response	(2,000)	-	-	-	-
Information sharing initiative	Advice and Support Services (MCA)	-	2,116	-	-	-
Whenua Māori and Marae Pathway	North Island Severe Weather Events	59,965	-	-	-	-
	North Island Severe Weather Events - Administrative Services	1,250	-	-	-	-
Total Initiatives		59,215	8,335	-	-	-

1.2 - Trends in the Vote

Summary of Financial Activity

	2020/21	2021/22	2022/23	2023/24	2024/25		2025/26			2026/27	2027/28	2028/29
	Actual \$000	Actual \$000	Actual \$000	Actual \$000	Final Budgeted \$000	Estimated Actual \$000	Departmental Transactions Budget \$000	Non- Departmental Transactions Budget \$000	Total Budget \$000	Estimated \$000	Estimated \$000	Estimated \$000
Appropriations												
Output Expenses	26,654	84,961	20,790	11,731	13,038	11,591	-	-	-	-	-	-
Benefits or Related Expenses	-	-	-	-	-	-	N/A	-	-	-	-	-
Borrowing Expenses	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	5,706	11,380	51,750	829,468	1,075,979	1,071,976	-	8,131	8,131	8,131	8,131	8,131
Capital Expenditure	641	734	560	5,139	400	400	2,370	-	2,370	100	100	100
Intelligence and Security Department Expenses and Capital Expenditure	-	-	-	-	-	-	-	N/A	-	-	-	-
Multi-Category Expenses and Capital Expenditure (MCA)												
<i>Output Expenses</i>	69,732	81,066	101,387	98,747	109,184	100,619	113,660	-	113,660	88,257	87,657	87,657
<i>Other Expenses</i>	8,867	11,134	33,090	17,270	22,883	21,972	-	6,193	6,193	6,193	6,193	6,193
<i>Capital Expenditure</i>	5,519	4,416	401	857	750	547	N/A	550	550	550	550	550
Total Appropriations	117,119	193,691	207,978	963,212	1,222,234	1,207,105	116,030	14,874	130,904	103,231	102,631	102,631
Crown Revenue and Capital Receipts												
Tax Revenue	-	-	-	-	-	-	N/A	-	-	-	-	-
Non-Tax Revenue	4,635	5,246	8,371	6,124	5,750	5,750	N/A	6,450	6,450	5,350	5,350	5,350
Capital Receipts	-	-	-	-	-	-	N/A	-	-	-	-	-
Total Crown Revenue and Capital Receipts	4,635	5,246	8,371	6,124	5,750	5,750	N/A	6,450	6,450	5,350	5,350	5,350

Note - where restructuring of the vote has occurred then, to the extent practicable, prior years information has been restated as if the restructuring had occurred before the beginning of the period covered. In this instance Total Appropriations for the Budgeted and Estimated Actual year may not equal Total Annual Appropriations and Forecast Permanent Appropriations and Multi-Year Appropriations in the Details of Appropriations and Capital Injections.

Adjustments to the Summary of Financial Activity Table Due to Vote Restructuring

There have been no restructuring adjustments to prior year information in the Summary of Financial Activity table.

1.3 - Analysis of Significant Trends

Details of significant movements within each appropriation category are detailed below:

Output Expenses

The increase in 2021/22 was mainly due to funding for the Transition Unit overseeing implementation of a new Health System operating model and continuation of funding for the COVID-19 Response Group.

The decrease in 2022/23 was due to the transfer of responsibilities from the Transition Unit to health agencies and the disestablishment of the unit during the year, consolidation of the former departmental output expenses appropriation Canterbury Earthquake Recovery into the Advice and Support Services MCA, and reduced COVID-19 public information expenditure and transfers to Vote Health for the disestablishment of the COVID-19 Response Group.

The decrease in 2023/24 was due to the cessation of the COVID-19 Response Group and Transition Unit, offset by increases in appropriations related to the 2023 North Island extreme weather events.

The increase in 2024/25 was due to 2023 North Island severe weather events.

The decrease in 2025/26 is due to the end of the Cyclone Recovery Unit, which was established to support the recovery from the 2023 North Island extreme weather events.

Other Expenses

The increase in 2021/22 was mainly due to residual COVID-19 welfare payments to local authorities and COVID-19 emergency management group costs.

The increase in 2022/23 was due to increased funding for the government's response to the 2023 North Island extreme weather events and to provide for reimbursements to local authorities for eligible response and recovery costs associated with these events.

The increase in 2023/24 and 2024/25 was due to increased funding to support the response to the 2023 North Island severe weather events.

The decrease in 2025/26 and the outyears is due to a return to baseline after funding for the 2023 North Island severe weather events ends and responsibility for ongoing administration of recovery costs is transferred to the Department of Internal Affairs.

Capital Expenditure

The increase in 2023/24 was for additional funding to support a relocation from temporary office accommodation.

The decrease in 2024/25 was due to completion of the relocation from temporary office accommodation.

The increase in 2025/26 is due to the fit out and technology upgrade of a new National Emergency Management Facility. The decrease in subsequent years is due to a return to baseline after the completion of this project.

Multi-Category Output Expenses

The increase in 2021/22 was due to maintenance costs of the Tsunami Monitoring and Detection Network, costs of supporting the response to the recommendations of Ko tō tātou kāinga tēnei: Royal Commission of Inquiry into the terrorist attack on Christchurch mosques on 15 March (RCOI), and establishment of the Strategy and Implementation Units within the Department of the Prime Minister and Cabinet.

The increase in 2022/23 was due to maintenance costs of the Tsunami Monitoring and Detection Network, the alternative National Crisis Management Centre (NCMC) Project, National Security Response to RCOI, establishment of the Christchurch Call Research Partnership, COVID-19 Service Recognition and costs associated with the 2023 North Island extreme weather events.

The decrease in 2023/24 was due to lower immediate response costs for the 2023 North Island severe weather events; partially offset by increased expenditure for Emergency Mobile Alerting.

The increase in 2024/25 was due to baseline stabilisation, enabling the National Emergency Management Agency to build safe and resilient communities and maintenance of the Tsunami Monitoring and Detection Network; partly offset by the disestablishment of the Christchurch Call, Child Wellbeing and Poverty Reduction Group and all-of-government coordination of input into phase one of the Royal Commission of Inquiry into the COVID-19 Response.

The increase in 2025/26 is due to Tsunami Monitoring and Detection Network maintenance, baseline stabilisation and the information sharing initiative partly offset by the emergency management sector improvement project, MFAT Pacific Partnership Programme, Pacific resilience and the ending of club funding for the Policy Project.

The decrease in the outyears is due to the Tsunami Monitoring and Detection Network, the information sharing initiative, the end of time limited funding for baseline stabilisation and the end of time limited funding for residual 2023 North Island severe weather events costs following the transfer of responsibility for ongoing administration of recovery costs to the Department of Internal Affairs.

Multi-Category Other Expenses

The increase in 2021/22 was due to items to support emergency risk reduction, readiness, response and recovery.

The increase in 2022/23 was due to funding to support the Te Hiku Water Tanks Project, Disaster Relief Fund contributions, Buller District Council recovery and funding to support recovery from the 2023 North Island extreme weather events.

The decrease in 2023/24 was due to lower reimbursements of eligible costs to local authorities for the 2023 North Island severe weather events recovery.

The increase in 2024/25 was due to support for Nelson Flood Recovery.

The decrease in 2025/26 and the outyears is due to a return to baseline after funding for Nelson and Buller Flood Recovery support ends.

Multi-Category Capital Expenditure

The decrease between 2020/21 and 2022/23 was mainly due to the completion of the purchase of assets for a Tsunami Monitoring and Detection Network.

Non-Tax Revenue

The changes since 2020/21 are principally due to contributions towards the deployment and operations of a Tsunami Monitoring and Detection Network.

Part 2 - Details of Departmental Appropriations

2.3 - Departmental Capital Expenditure and Capital Injections

Department of the Prime Minister and Cabinet - Capital Expenditure PLA (M52) (A7)

Scope of Appropriation

This appropriation is limited to the purchase or development of assets by and for the use of the Department of the Prime Minister and Cabinet, as authorised by section 24(1) of the Public Finance Act 1989.

Capital Expenditure

	2024/25		2025/26
	Final Budgeted \$000	Estimated Actual \$000	Budget \$000
Forests/Agricultural	-	-	-
Land	-	-	-
Property, Plant and Equipment	350	350	2,320
Intangibles	-	-	-
Other	50	50	50
Total Appropriation	400	400	2,370

What is Intended to be Achieved with this Appropriation

This appropriation is intended to achieve the renewal, upgrade or redesign of assets in support of the delivery of the Department's services.

How Performance will be Assessed and End of Year Reporting Requirements

Expenditure is in accordance with the Department's approved capital asset management plan.

End of Year Performance Reporting

Performance information for this appropriation will be reported by the Department of the Prime Minister and Cabinet in the 2025/26 Annual Report.

Reasons for Change in Appropriation

The increase in this appropriation for 2025/26 is mainly due to an increase of \$2.270 million for fitout of a National Emergency Management Facility offset by a reduction due to completion of 2024/25 capital projects.

*Capital Injections and Movements in Departmental Net Assets***Department of the Prime Minister and Cabinet**

Details of Net Asset Schedule	2024/25 Estimated Actual \$000	2025/26 Projected \$000	Explanation of Projected Movements in 2025/26
Opening Balance	14,708	14,801	
Capital Injections	93	2,270	Fitout of a new National Emergency Management Facility (\$2.270 million).
Capital Withdrawals	-	-	
Surplus to be Retained (Deficit Incurred)	-	-	
Other Movements	-	-	
Closing Balance	14,801	17,071	

Part 3 - Details of Non-Departmental Appropriations

3.4 - Non-Departmental Other Expenses

Governor-General's Programme PLA (M52) (A7)

Scope of Appropriation

This appropriation is limited to expenses incurred on the Governor-General's Programme, as authorised by section 13 of the Governor-General Act 2010.

Expenses

	2024/25		2025/26
	Final Budgeted \$000	Estimated Actual \$000	Budget \$000
Total Appropriation	2,050	1,957	2,050

What is Intended to be Achieved with this Appropriation

This appropriation is intended to achieve support for the constitutional role of the office of the Governor-General.

How Performance will be Assessed and End of Year Reporting Requirements

An exemption was granted, as the appropriation is one from which resources will be provided to a person or an entity other than a department, a functional chief executive, an Officer of Parliament, or a Crown entity, under section 15D(2)(b)(iii) of the Public Finance Act 1989, as the amount of this annual appropriation for a non-departmental other expense is less than \$5 million.

Governor-General's Salary and Allowance PLA (M52) (A7)

Scope of Appropriation

This appropriation is limited to expenses incurred on the salary, allowance and other payments to the Governor-General, as authorised by section 12 of the Governor-General Act 2010.

Expenses

	2024/25		2025/26
	Final Budgeted \$000	Estimated Actual \$000	Budget \$000
Total Appropriation	500	500	500

What is Intended to be Achieved with this Appropriation

This appropriation is intended to achieve remuneration of the Governor-General.

How Performance will be Assessed and End of Year Reporting Requirements

An exemption was granted, as the appropriation is one from which resources will be provided to a person or an entity other than a department, a functional chief executive, an Officer of Parliament, or a Crown entity, under section 15D(2)(b)(ii) of the Public Finance Act 1989, as additional performance information is unlikely to be informative, because this appropriation is solely for salary and allowance payments to the Governor-General.

Governor-General's Travel Outside New Zealand PLA (M52) (A7)

Scope of Appropriation

This appropriation is limited to expenses incurred on the Governor-General's travel outside New Zealand, as authorised by section 14 of the Governor-General Act 2010.

Expenses

	2024/25		2025/26
	Final Budgeted \$000	Estimated Actual \$000	Budget \$000
Total Appropriation	407	210	407

What is Intended to be Achieved with this Appropriation

This appropriation is intended to achieve financial support to enable the Governor-General, in the head of state role, to represent New Zealand overseas.

How Performance will be Assessed and End of Year Reporting Requirements

An exemption was granted, as the appropriation is one from which resources will be provided to a person or an entity other than a department, a functional chief executive, an Officer of Parliament, or a Crown entity, under section 15D(2)(b)(iii) of the Public Finance Act 1989, as the amount of this annual appropriation for a non-departmental other expense is less than \$5 million.

Local Authority Emergency Expenses PLA (M11) (A7)

Scope of Appropriation

This appropriation is limited to reimbursing a local authority for, or meeting, expenses incurred by a local authority in connection with an emergency as authorised by section 115A of the Civil Defence Emergency Management Act 2002.

Expenses

	2024/25		2025/26
	Final Budgeted \$000	Estimated Actual \$000	Budget \$000
Total Appropriation	5,000	1,429	5,000

What is Intended to be Achieved with this Appropriation

This appropriation is intended to achieve reimbursement of local authorities for the purposes of reimbursing, or meeting, expenses incurred by them in connection with an emergency as authorised by section 115A of the Civil Defence Emergency Management Act 2002.

How Performance will be Assessed and End of Year Reporting Requirements

	2024/25		2025/26
Assessment of Performance	Final Budgeted Standard	Estimated Actual	Budget Standard
Percentage of claims received are assessed in conjunction with approved criteria as set out in section 33 of the Guide to the National Civil Defence Emergency Management Plan 2015	100%	100%	100%

End of Year Performance Reporting

Performance information for this appropriation will be reported by the Minister for Emergency Management and Recovery in a report appended to the Department of the Prime Minister and Cabinet's 2025/26 Annual Report.

Remuneration of Commissioners of Intelligence Warrants PLA (M52) (A7)

Scope of Appropriation

This appropriation is limited to the salaries and allowances of Commissioners of Intelligence Warrants as authorised by clause 3(1) of Schedule 3 of the Intelligence and Security Act 2017.

Expenses

	2024/25		2025/26
	Final Budgeted \$000	Estimated Actual \$000	Budget \$000
Total Appropriation	174	32	174

What is Intended to be Achieved with this Appropriation

This permanent appropriation provides for payment to Commissioners of Intelligence Warrants of salaries and allowances as determined by the Remuneration Authority.

How Performance will be Assessed and End of Year Reporting Requirements

An exemption was granted, as the appropriation is one from which resources will be provided to a person or an entity other than a department, a functional chief executive, an Officer of Parliament, or a Crown entity, under section 15D(2)(b)(ii) of the Public Finance Act 1989, as additional performance information is unlikely to be informative, because this appropriation is solely for payments of salaries, allowances and travel expenses to the Commissioners of Intelligence Warrants.

Part 4 - Details of Multi-Category Expenses and Capital Expenditure

4 - Multi-Category Expenses and Capital Expenditure

Advice and Support Services (M52) (A7)

Overarching Purpose Statement

The single overarching purpose of this appropriation is to support decision-making by the Prime Minister and the Cabinet, and to provide support services to the Prime Minister, Cabinet and its committees, and the Governor-General.

Scope of Appropriation

Departmental Output Expenses

Advice and Support to Government and the Governor-General

This category is limited to supporting decision-making by the Prime Minister and Cabinet and to providing support services to the Prime Minister, Cabinet and its committees, the Executive Council, and the Governor-General, and providing administrative support to maintain the Governor-General's residences.

Non-Departmental Other Expenses

Depreciation and Maintenance of Government House Buildings and Related Assets

This category is limited to depreciation and maintenance expenses on the Government House buildings and related assets, and the grounds on which they are located.

Support for Prime Minister's Chief Science Advisor

This category is limited to supporting the Prime Minister's Chief Science Advisor's membership of the Science Advisory Committee.

Non-Departmental Capital Expenditure

Government House - Capital Expenditure

This category is limited to capital expenditure necessary to acquire and preserve the functionality and value of the Government House buildings, vehicles and other assets.

Expenses, Revenue and Capital Expenditure

	2024/25		2025/26
	Final Budgeted \$000	Estimated Actual \$000	Budget \$000
Total Appropriation	55,646	52,421	63,671
Departmental Output Expenses			
Advice and Support to Government and the Governor-General	52,589	49,795	60,594
Non-Departmental Other Expenses			
Depreciation and Maintenance of Government House Buildings and Related Assets	2,307	2,079	2,232
Support for Prime Minister's Chief Science Advisor	-	-	295
Non-Departmental Capital Expenditure			
Government House - Capital Expenditure	750	547	550
Funding for Departmental Output Expenses			
Revenue from the Crown	50,797	50,797	60,264
Advice and Support to Government and the Governor-General	50,797	50,797	60,264
Revenue from Others	1,792	1,792	330
Advice and Support to Government and the Governor-General	1,792	1,792	330

What is Intended to be Achieved with this Appropriation

This appropriation is intended to achieve the enablement and facilitation of decision-making by executive government through the delivery of policy advice and support services to the Prime Minister, Ministers with responsibilities within the Vote, Cabinet and its committees, the Executive Council and the Governor-General.

How Performance will be Assessed for this Appropriation

	2024/25		2025/26
	Final Budgeted Standard	Estimated Actual	Budget Standard
Assessment of Performance			
The Prime Minister is satisfied with the services and support provided by the Department of the Prime Minister and Cabinet (see Note 1)	4	4	4
The Governor-General is satisfied with the services and support provided by the Department of the Prime Minister and Cabinet (see Note 1)	4	4	4

Note 1 - The Governor-General/Prime Minister satisfaction is the aggregated result from all relevant satisfaction measures with the appropriation's categories, measured on a scale from 1 to 5, where 1 means never met expectations and 5 means always met expectations.

What is Intended to be Achieved with each Category and How Performance will be Assessed

	2024/25		2025/26
Assessment of Performance	Final Budgeted Standard	Estimated Actual	Budget Standard
Departmental Output Expenses			
Advice and Support to Government and the Governor-General			
This category is intended to provide policy advice to support decision-making by the Prime Minister and the Prime Minister and the Cabinet and provide support services to the Prime Minister, Cabinet and its committees, the Executive Council and the Governor-General.			
Advice to Government			
The Prime Minister is satisfied with the policy advice service including advice on delivery (see Note 1)	4	4	4
The portfolio ministers are satisfied with the policy advice service for national security, risk and resilience (see Notes 1 and 2)	4	4	4
Average score for assessed policy papers (see Note 3)	4	4	4
Quality of policy advice papers - 70% score 3 or higher, 30% score 4 or higher and no more than 10% score 2 or less (see Note 3)	Achieved	Achieved	Achieved
Ministerial satisfaction with the leadership of the national resilience, national security and emergency management systems (see Notes 1 and 4)	4	4	4
Risk-coordinating agencies are satisfied with the leadership of the national resilience system (see Note 4)	4	4	4
Average score of a sample of intelligence assessments reviewed by an external reviewer (see Note 5)	4	4	4
Percentage of projects under the Cyber Security Strategy work programme on track to meet key delivery and funding milestones, as reported to the Cyber Security Strategy Coordination Committee (CSSCC)	80%	80%	80%
Responses to ministerial Official Information Act 1982 (OIA) requests provided within agreed timeframes (see Note 6)	95%	95%	95%
Support to the Prime Minister, Cabinet and the Governor-General			
The Prime Minister is satisfied with the support, secretariat and coordination services provided (see Note 1)	4	4	4
Cabinet and Cabinet committee minutes requiring subsequent amendment (excluding amendments made as the result of Cabinet decisions)	0.5%	0.5%	0.5%
Policy papers for Cabinet and Cabinet committee meetings will be published on CabNet by the close of business, two days before the meeting (subject to on-time lodgement in CabNet)	90%	90%	90%
Cabinet minutes will be published on CabNet by the close of business, three days after the Cabinet meeting	95%	95%	95%
The Governor-General is satisfied with the advisory and constitutional services provided (see Note 1)	4	4	4
The Governor-General is satisfied with the programme and household services provided (see Note 1)	4	4	4

	2024/25		2025/26
	Final Budgeted Standard	Estimated Actual	Budget Standard
Assessment of Performance			
Non-Departmental Other Expenses			
Depreciation and Maintenance of Government House Buildings and Related Assets			
This category is intended to achieve the funding of depreciation and maintenance expenses for Government buildings and related assets.			
An exemption was granted, as the appropriation is one from which resources will be provided to a person or an entity other than a department, a functional chief executive, an Officer of Parliament, or a Crown entity, under section 15D(2)(b)(ii) of the Public Finance Act 1989, as additional performance information is unlikely to be informative, because this category is solely for the costs of depreciation and maintenance of Crown assets	Exempt	Exempt	Exempt
Support for Prime Minister's Chief Science Advisor			
This category is intended to achieve the provision of high-quality scientific advice to the Prime Minister.			
An exemption was granted, as the appropriation is one from which resources will be provided to a person or an entity other than a department, a functional chief executive, an Officer of Parliament, or a Crown entity, under section 15D(2)(b)(iii) of the Public Finance Act 1989, as the amount of this Non-departmental other expense category is less than \$5 million	Exempt	Exempt	Exempt
Non-Departmental Capital Expenditure			
Government House - Capital Expenditure			
This category is intended to achieve preservation of the functionality and value of Government House buildings and assets.			
An exemption was granted, as the appropriation is one from which resources will be provided to a person or an entity other than a department, a functional chief executive, an Officer of Parliament, or a Crown entity, under section 15D(2)(b)(iii) of the Public Finance Act 1989, as the amount for this Non-departmental capital expenditure category is less than \$15 million	Exempt	Exempt	Exempt

Note 1 - The Governor-General/Prime Minister/Minister's Satisfaction Survey measures satisfaction with the quality of advice and/or services on a scale from 1 to 5, where 1 means never met expectations and 5 means always met expectations.

Note 2 - This measure includes all first-opinion policy advice provided to the Prime Minister in his Prime Minister and Minister for National Security and Intelligence portfolios.

Note 3 - A sample of the Department's policy advice will be assessed by a panel using the Policy Quality Framework. There are two targets for reporting on overall policy advice: an average score and a distribution score. Policy advice will be scored on a scale of 1 to 5, where 1 means unacceptable and 5 means outstanding. All first opinion policy functions contribute to one score across the Department of the Prime Minister and Cabinet.

Note 4 - The national resilience system comprises the various systems (national security, hazards, strategic crisis, and emergency management systems) that function collectively to improve resilience to our most serious hazards and threats. Risk-coordinating agencies satisfaction is measured on a scale of 1 to 5, where 1 means never met expectations and 5 means always met expectations.

Note 5 - Intelligence assessments will be scored on a scale of 1 to 5, where 1 means unacceptable and 5 means outstanding.

Note 6 - The measure reports on timeliness of providing responses to the Department of the Prime Minister and Cabinet's portfolio Ministers on requests made to them under the OIA.

End of Year Performance Reporting

Performance information for this appropriation will be reported by the Department of the Prime Minister and Cabinet in the 2025/26 Annual Report.

Current and Past Policy Initiatives

Policy Initiative	Year of First Impact	2024/25 Final Budgeted \$000	2025/26 Budget \$000	2026/27 Estimated \$000	2027/28 Estimated \$000	2028/29 Estimated \$000
Current Government						
Continuing Funding for DPMC's Central Agency and National Security, Risk and Resilience Functions	2025/26	-	6,219	-	-	-
Information sharing initiative	2025/26	-	2,116	-	-	-
Baseline stabilisation of core functions	2024/25	4,020	4,713	825	825	825
Establishment of Delivery Unit function	2025/26	-	600	-	-	-
Rationalisation of property footprint	2024/25	(420)	(420)	(420)	(420)	(420)
Realisation of efficiencies and output reductions in operational budget	2024/25	(996)	(550)	(630)	(550)	(550)
Reduction in staffing levels	2024/25	(1,003)	(1,449)	(1,369)	(1,449)	(1,449)
Previous Government						
National Security and Intelligence Coordination (Pacific) initiative	2023/24	1,142	-	-	-	-
Increased Remuneration Costs	2023/24	1,281	1,281	1,281	1,281	1,281
Department of the Prime Minister and Cabinet Relocation from Temporary Accommodation	2023/24	1,680	1,680	1,680	1,680	1,680
Maintain risk, resilience and security functions	2023/24	4,000	-	-	-	-
Countering Foreign Interference - Enhancing infrastructure resilience	2023/24	1,911	883	883	883	883
Government Implementation Unit	2023/24	1,954	-	-	-	-
RCOI - Preventing and Countering Violent Extremism Strategic Framework	2022/23	250	-	-	-	-

Reasons for Change in Appropriation

The increase in this appropriation for 2025/26 is due to:

- an increase of \$6.219 million for the Department of Prime Minister and Cabinet's central agency and national security, risk and resilience functions
- an increase of \$2.836 million for the information sharing initiative
- an increase of \$1.853 million for baseline stabilisation

- an increase of \$1.402 million for countering foreign interference
- an increase of \$1.250 million for 2023 North Island extreme weather events residual recovery costs, and
- an increase of \$600,000 for the Delivery Unit.

This increase is partially offset by:

- a decrease of \$1.954 million from the disestablishment of the Implementation Unit
- a decrease of \$1.478 million for the Policy Project
- a decrease of \$1.142 million for Pacific Resilience
- a decrease of \$832,000 for national security functions
- a decrease of \$275,000 for Government House capital and maintenance
- a decrease of \$250,000 for the response to the Report of the Government Inquiry into the North Island Severe Weather Events
- a decrease of \$100,000 for recalibration of corporate costs
- a decrease of \$78,000 for rental of Government House residences, and
- a decrease of \$26,000 for sales of honours and insignia items.

Emergency Management Leadership and Support (M11) (A7)

Overarching Purpose Statement

The single overarching purpose of this appropriation is to support leadership of the all-hazards, all-risk emergency management system so that it reduces risk and is ready and able to provide an effective and integrated response to, and recovery from, emergencies.

Scope of Appropriation

Departmental Output Expenses

Advice and Support for Emergency Risk Reduction, Readiness, Response and Recovery

This category is limited to advice to Ministers and the emergency management sector on the design, operation and performance of the emergency management system; building the capability and capacity of the emergency management sector (including communities) to plan for, respond to and recover from emergencies; and leading and supporting response to and recovery from emergencies.

Non-Departmental Other Expenses

Emergency Risk Reduction, Readiness, Response and Recovery

This category is limited to grants, contributions and other payments to support communities and the emergency management sector in New Zealand and Pacific Realm countries on matters relating to emergency risk reduction, readiness, response and recovery.

Expenses, Revenue and Capital Expenditure

	2024/25		2025/26
	Final Budgeted \$000	Estimated Actual \$000	Budget \$000
Total Appropriation	77,171	70,717	56,732
Departmental Output Expenses			
Advice and Support for Emergency Risk Reduction, Readiness, Response and Recovery	56,595	50,824	53,066
Non-Departmental Other Expenses			
Emergency Risk Reduction, Readiness, Response and Recovery	20,576	19,893	3,666
Funding for Departmental Output Expenses			
Revenue from the Crown	54,980	54,980	52,836
Advice and Support for Emergency Risk Reduction, Readiness, Response and Recovery	54,980	54,980	52,836
Revenue from Others	1,615	1,615	230
Advice and Support for Emergency Risk Reduction, Readiness, Response and Recovery	1,615	1,615	230

What is Intended to be Achieved with this Appropriation

This appropriation is intended to achieve an all-hazards, all-risk emergency management system that reduces risk, and is ready and able to respond to, and assist recovery from, emergencies.

How Performance will be Assessed for this Appropriation

	2024/25		2025/26
	Final Budgeted Standard	Estimated Actual	Budget Standard
Assessment of Performance			
The National Emergency Management Agency maintains a score above the average public reputation score (see Notes 1 and 2)	At least 5 points above	At least 5 points above	At least 5 points above average score
Overall preparedness - New Zealanders are actively preparing for emergencies and know how to protect themselves against life safety risks posed by our most dangerous natural hazards (see Note 1)	66%	66%	67%

Note 1 - The standard was updated to make it consistent with the underlying methodology. The measure results remain comparable with 2023/24.

Note 2 - Maintaining a positive reputation is measured using the annual Public Sector Reputation Index across 16 attributes, which are combined into a single reputation score and compared with the average score across public sector agencies.

What is Intended to be Achieved with each Category and How Performance will be Assessed

	2024/25		2025/26
Assessment of Performance	Final Budgeted Standard	Estimated Actual	Budget Standard
Departmental Output Expenses			
Advice and Support for Emergency Risk Reduction, Readiness, Response and Recovery			
This category is intended to achieve the provision of advice to Ministers and the emergency management sector on the design, operation and performance of the emergency management system; building the capability and capacity of the emergency management sector (including communities) to plan for, respond to and recover from, emergencies; and leading and supporting response to and recovery from emergencies.			
Community Awareness and Readiness			
Percentage of New Zealanders who have taken action to prepare for an emergency in the last 12 months	50%	50%	50%
Percentage of New Zealanders who know the correct action to take during an earthquake	67%	67%	67%
Percentage of New Zealanders who know the correct action to take if they feel a long or strong earthquake near the coast	85%	85%	85%
Emergency Sector Support and Management			
Satisfaction that if a Guideline, Technical Standard, or Code was required it met the CDEM sector users' needs (see Notes 1 and 2)	6	6	6
Satisfaction that the National Emergency Management Agency supports the capability development by facilitating learning and training activities for organisations with responsibilities under the Civil Defence Emergency Management Act 2002) (see Note 1)	6	6	6
Number of Tsunami Monitoring and Detection Network DART buoys maintained to minimum manufacturer's standard	12	12	12
Management of Emergencies			
Number of times the National Emergency Management Agency improvement action plan is reviewed (see Note 3)	4	4	4
Policy Advice			
The Minister for Emergency Management and Recovery is satisfied with the policy advice service provided by the National Emergency Management Agency (see Note 4)	4	4	4
Average score for assessed policy papers (see Note 5)	4	4	4
Quality of policy advice papers - 70% score 3 or higher, 30% score 4 or higher and no more than 10% score 2 or less (see Note 5)	Achieved	Achieved	Achieved

	2024/25		2025/26
	Final Budgeted Standard	Estimated Actual	Budget Standard
Assessment of Performance			
Non-Departmental Other Expenses			
Emergency Risk Reduction, Readiness, Response and Recovery			
This category is intended to provide for grants, contributions and other payments to support communities in the emergency management sector in New Zealand and Pacific Realm countries (Niue, Tokelau and the Cook Islands).			
An exemption was granted, as the appropriation is one from which resources will be provided to a person or an entity other than a department, a functional chief executive, an Officer of Parliament, or a Crown entity, under section 15D(2)(b)(ii) of the Public Finance Act 1989, as additional performance information is unlikely to be informative, because this category is solely for depreciation of Crown assets and for discretionary contributions towards local authority and communities' preparedness for, and recovery from, emergency events	Exempt	Exempt	Exempt

Note 1 - Satisfaction with guidance and support to the CDEM sector is measured on a scale from 1-10, where 1 means has not met needs and 10 means exceeded needs.

Note 2 - Relevant publications are those found on the National Emergency Management Agency website: <https://www.civildefence.govt.nz/resources/publications>.

Note 3 - The National Emergency Management Agency Leadership team or an appropriate subcommittee reviews the actions plan at least four times during each financial year and ensures target dates are on track (or adjusts target dates when events outside the National Emergency Management Agency's control occur, such as natural disasters).

Note 4 - The Minister's Satisfaction Survey measures satisfaction with the quality of policy advice on a scale from 1 to 5, where 1 means never met expectations and 5 means always exceeded expectations.

Note 5 - A sample of the National Emergency Management Agency's policy advice will be assessed by a panel using the Policy Quality Framework. There are two targets for reporting on overall policy advice: an average score and a distribution score. Policy advice will be scored on a scale of 1 to 5, where 1 means unacceptable and 5 means outstanding.

End of Year Performance Reporting

Performance information for this appropriation will be reported by the Department of the Prime Minister and Cabinet in the 2025/26 Annual Report.

Current and Past Policy Initiatives

Policy Initiative	Year of First Impact	2024/25 Final Budgeted \$000	2025/26 Budget \$000	2026/27 Estimated \$000	2027/28 Estimated \$000	2028/29 Estimated \$000
Current Government						
Fitout and Technology Upgrade of the new National Emergency Management Facility	2024/25	1,170	310	1,050	950	950
Previous Government						
Increased Remuneration Costs	2023/24	1,100	1,100	1,100	1,100	1,100
Disaster Relief Fund contributions - Increase funding to Local Authorities following emergency events	2023/24	100	100	100	100	100
Tsunami Monitoring and Detection Network Cost Pressures	2023/24	1,600	4,200	3,000	3,000	3,000
Enabling the National Emergency Management Agency to build safe and resilient communities	2021/22	16,261	16,261	16,261	16,261	16,261

Reasons for Change in Appropriation

The decrease in this appropriation for 2025/26 is due to:

- a decrease of \$21.794 million relating to funding transfers between financial years
- a decrease of \$1.800 million for Civil Defence Emergency Management training and administration
- a decrease of \$1.285 million for the Pacific Partnership Programme, and
- a decrease of \$860,000 for the establishment and expansion of the National Emergency Management Facility.

This decrease is partially offset by:

- an increase of \$5 million for the Tsunami Monitoring and Detection Network, and
- an increase of \$300,000 for recalibration of corporate costs.