

# *Vote Corrections*

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APPROPRIATION MINISTER(S): Minister of Corrections (M18)

DEPARTMENT ADMINISTERING THE VOTE: Department of Corrections (A5)

RESPONSIBLE MINISTER FOR DEPARTMENT OF CORRECTIONS: Minister of Corrections

## Overview of the Vote

The Minister of Corrections is responsible for appropriations in Vote Corrections for the 2026/27 financial year covering:

Operating expenditure:

- a total of about \$1,801 million for the provision of custodial services for offenders and remand prisoners lawfully required to be detained in custody, including long-term service contracts and Public Private Partnerships. This includes remand prisoners (people awaiting trial and offenders convicted but not yet sentenced), offenders sentenced to imprisonment, and any other people required to be lawfully detained in custody
- a total of just under \$435 million for the provision of case management and interventions designed to achieve a reduction in re-offending by meeting the priority needs of all people in the management of Corrections
- a total of just under \$340 million for the management and delivery of sentences and orders served in the community, and monitoring of people subject to electronically monitored bail
- a total of about \$122 million for the provision of information about offenders to victims of crime, the Judiciary and the New Zealand Parole Board, as well as the provision of administrative, financial and secretariat services to the New Zealand Parole Board
- a total of just over \$5.900 million for the provision of advice (including second opinion advice and contributions to policy advice led by other agencies) to support decision-making by Ministers on government policy matters
- a total of just over \$3.500 million for Corrections responses to ministerial correspondence and parliamentary questions, and
- a total of about \$1.500 million to transfer Three Water Assets to water service providers.

Capital expenditure:

- a total just over \$464 million on the purchase or development of assets by and for the use of Corrections.

The Minister of Corrections is also responsible for capital injections to Corrections of just over \$31.600 million, the majority relating to Phase 2 of the Waters Infrastructure Programme (\$13.840 million) with the remaining for Corrections Prisoner Population and Other Volume Pressures (\$9.769 million) and about \$8.026 million for Corrections Rehabilitation Programmes - Extending to Remand Prisoners.

Details of these appropriations are set out in Parts 2-4.

# Details of Appropriations and Capital Injections

## Annual Appropriations and Forecast Permanent Appropriations

Titles and Scopes of Appropriations by Appropriation Type	2025/26		2026/27
	Final Budgeted \$000	Estimated Actual \$000	Budget \$000
<b>Departmental Output Expenses</b>			
<b>Re-offending is Reduced (M18) (A5)</b> This appropriation is limited to the provision of rehabilitation interventions, reintegration and support services to people in Corrections' management, defendants on bail, and their whānau, to address the underlying causes of criminal offending and reduce re-offending.	374,408	374,408	<b>435,335</b>
<b>Total Departmental Output Expenses</b>	374,408	374,408	435,335
<b>Departmental Other Expenses</b>			
<b>Transfer of Three Waters Assets (M18) (A5)</b> This appropriation is limited to expenses incurred in Corrections transferring Three Waters Assets to water service providers.	4,310	4,310	<b>1,529</b>
<b>Loss on disposal of Crown-owned assets for Stafford litigation settlement (M18) (A5)</b> This appropriation is limited to the loss on disposal of assets that are part of the Stafford v Attorney-General litigation settlement.	1,859	1,859	-
<b>Total Departmental Other Expenses</b>	6,169	6,169	1,529
<b>Departmental Capital Expenditure</b>			
<b>Department of Corrections - Capital Expenditure PLA (M18) (A5)</b> This appropriation is limited to the purchase or development of assets by and for the use of the Department of Corrections, as authorised by section 24(1) of the Public Finance Act 1989.	440,381	440,381	464,417
<b>Total Departmental Capital Expenditure</b>	440,381	440,381	464,417
<b>Non-Departmental Other Expenses</b>			
<b>Waikeria Corrections and Treatment Facility (M18) (A5)</b> This appropriation is limited to infrastructure improvements that are either a condition of the designation or otherwise necessary to enable the development of the Waikeria Corrections and Treatment Facility.	739	739	-
<b>Total Non-Departmental Other Expenses</b>	739	739	-
<b>Multi-Category Expenses and Capital Expenditure</b>			
<b>Policy Advice and Ministerial Services MCA (M18) (A5)</b> The single overarching purpose of this appropriation is to provide policy advice and other support to Ministers in discharging their policy decision-making and other portfolio responsibilities.	8,688	8,688	<b>9,355</b>
<b>Departmental Output Expenses</b>			
<b>Ministerial Services</b> This category is limited to Department responses to ministerial correspondence and parliamentary questions.	3,145	3,145	3,484
<b>Policy Advice</b> This category is limited to the provision of advice (including second opinion advice and contributions to policy advice led by other agencies) to support decision-making by Ministers on government policy matters, and to assist Pacific Nations.	5,543	5,543	5,871

Titles and Scopes of Appropriations by Appropriation Type	2025/26		2026/27
	Final Budgeted \$000	Estimated Actual \$000	Budget \$000
<b>Public Safety is Improved MCA (M18) (A5)</b> The single overarching purpose of this appropriation is to manage offenders serving custodial and community-based sentences and orders, and people on remand (either awaiting trial or convicted but not yet sentenced) in a manner so as to improve the safety of offenders, staff, victims and the public.	2,214,333	2,214,333	<b>2,263,181</b>
<b>Departmental Output Expenses</b>			
<i>Information and Administrative Services to the Judiciary and New Zealand Parole Board</i> This category is limited to the provision of information about offenders to victims of crime, the Judiciary and the New Zealand Parole Board and the provision of administrative, financial and secretariat services to the New Zealand Parole Board.	115,830	115,830	122,281
<i>Prison-based Custodial Services</i> This category is limited to the provision of custodial services, including under long-term service contracts and Public Private Partnerships, for offenders lawfully required to be detained in custody and remand prisoners.	1,766,079	1,766,079	1,800,988
<i>Sentences and Orders Served in the Community</i> This category is limited to the management and delivery of sentences and orders served in the community, and electronic monitoring of people on bail.	332,424	332,424	339,912
<b>Total Multi-Category Expenses and Capital Expenditure</b>	2,223,021	2,223,021	2,272,536
<b>Total Annual Appropriations and Forecast Permanent Appropriations</b>	3,044,718	3,044,718	3,173,817

## Capital Injection Authorisations

	2025/26		2026/27
	Final Budgeted \$000	Estimated Actual \$000	Budget \$000
Department of Corrections - Capital Injection (M18) (A5)	82,148	82,148	31,646

# Supporting Information

## Part 1 - Vote as a Whole

### 1.1 - New Policy Initiatives

Policy Initiative	Appropriation	2025/26 Final Budgeted \$000	2026/27 Budget \$000	2027/28 Estimated \$000	2028/29 Estimated \$000	2029/30 Estimated \$000
Corrections Prisoner Population Volume Pressures	<b>Public Safety is Improved MCA</b>					
	Information and Administrative Services to the Judiciary and New Zealand Parole Board	-	5,934	7,235	7,236	7,236
	Prison-based Custodial Services	-	73,743	89,916	89,919	89,919
	Sentences and Orders Served in the Community	-	5,085	6,201	6,201	6,201
	Departmental Output Expenses					
	<b>Re-Offending is Reduced</b>	-	16,902	20,608	20,609	20,609
	Departmental Output Expenses					
	<b>Policy Advice and Ministerial Services MCA</b>					
	Ministerial Services	-	346	421	421	421
	Policy Advice	-	422	515	515	515
	Departmental Output Expenses					
	<b>Departmental Capital Injections</b>	-	9,770	-	-	-
	Total Initiatives		-	112,202	124,896	124,901

## 1.2 - Trends in the Vote

### Summary of Financial Activity

	2021/22	2022/23	2023/24	2024/25	2025/26		2026/27			2027/28	2028/29	2029/30
	Actual \$000	Actual \$000	Actual \$000	Actual \$000	Final Budgeted \$000	Estimated Actual \$000	Departmental Transactions Budget \$000	Non- Departmental Transactions Budget \$000	Total Budget \$000	Estimated \$000	Estimated \$000	Estimated \$000
<b>Appropriations</b>												
Output Expenses	322,229	346,568	376,136	367,942	374,408	374,408	435,335	-	435,335	440,351	441,047	440,316
Benefits or Related Expenses	-	-	-	-	-	-	N/A	-	-	-	-	-
Borrowing Expenses	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	215	27	279	113	6,908	6,908	1,529	-	1,529	-	-	-
Capital Expenditure	315,055	222,191	268,743	403,328	440,381	440,381	464,417	-	464,417	316,743	241,202	159,144
Intelligence and Security Department Expenses and Capital Expenditure	-	-	-	-	-	-	-	N/A	-	-	-	-
Multi-Category Expenses and Capital Expenditure (MCA)												
<i>Output Expenses</i>	1,543,329	1,691,152	1,842,279	1,996,944	2,223,021	2,223,021	2,272,536	-	2,272,536	2,291,466	2,309,376	2,288,670
<i>Other Expenses</i>	-	-	-	-	-	-	-	-	-	-	-	-
<i>Capital Expenditure</i>	-	-	-	-	-	-	N/A	-	-	-	-	-
<b>Total Appropriations</b>	2,180,828	2,259,938	2,487,437	2,768,327	3,044,718	3,044,718	3,173,817	-	3,173,817	3,048,560	2,991,625	2,888,130
<b>Crown Revenue and Capital Receipts</b>												
Tax Revenue	-	-	-	-	-	-	N/A	-	-	-	-	-
Non-Tax Revenue	-	-	-	-	-	-	N/A	-	-	-	-	-
Capital Receipts	-	-	-	-	-	-	N/A	-	-	-	-	-
<b>Total Crown Revenue and Capital Receipts</b>	-	-	-	-	-	-	N/A	-	-	-	-	-

Note - where restructuring of the vote has occurred then, to the extent practicable, prior years information has been restated as if the restructuring had occurred before the beginning of the period covered. In this instance Total Appropriations for the Budgeted and Estimated Actual year may not equal Total Annual Appropriations and Forecast Permanent Appropriations and Multi-Year Appropriations in the Details of Appropriations and Capital Injections.

## Adjustments to the Summary of Financial Activity Table Due to Vote Restructuring

There have been no restructuring adjustments to prior year information in the Summary of Financial Activity table.

### 1.3 - Analysis of Significant Trends

#### *Departmental Output Expense Trends*

##### **Prison population growth**

There has been a significant increase in the prison population since early 2023. Justice Sector Projections forecast that prison population will continue to grow over the next 10 years. Corrections are funded to a prisoner level of 12,118 by the end of the 2026/27 year.

##### **Meeting complex needs**

Corrections manages some of New Zealand's most complex people in an environment that can be challenging. Over 80% of people have convictions for violence in their offending histories. Managing the risks effectively requires continued investment in frontline workforce safety, well-being, capability, and capacity.

Not only is Corrections managing a growing offender population, but the proportion of the prison population with complex needs is also increasing. The proportion of the prison population that is on remand, and the length of time they are on remand, has also increased significantly over the years. This also poses challenges to delivery of programmes and interventions, which the department is actively seeking to overcome. This includes extending rehabilitation to remand initiatives with implementation commitments and site specific planning continuing to enable future rollout. Over time, Corrections has increased its investment in mental health, and alcohol and other drug programmes and services to meet these needs and support people to reintegrate into the community and reduce re-offending.

##### **Responding to other pressures**

The use of electronic monitoring has grown over time, driving greater investment in this area to support people to be managed safely in the community. Contractual and inflationary uplifts also continue to drive expenditure increases, including remuneration outcomes from unionised workforce bargaining and supply chain price increases.

##### **Financial management**

Meeting a growth in service demand alongside productivity and efficiency gains continues to be a focus for Corrections fiscal management. Funding increases in Departmental Output Expenses has been partially offset by baseline savings initiatives from 2024/25 onwards to manage demand trends and pressures. The majority of savings to-date have largely been identified through the optimisation and scaling of back-office activities, asset stewardship and management activities, and service delivery. A relatively small amount has also been identified through optimising site-specific operations.

##### **Improving outcomes through working with Māori and other justice sector agencies**

Corrections works with community partners to reduce re-offending and improve reintegration and rehabilitation outcomes. Corrections works with iwi and other Māori entities to develop and deliver services, pathways, and programmes, to improve outcomes for Māori who are over-represented in the corrections system. We also work with other justice sector agencies and on the frontline to contribute to a safer and more effective justice system.

## The shift in direction under Hōkai Rangī

In December 2024 we reaffirmed our commitment to Hōkai Rangī through the release of a refreshed version of the strategy. Our refreshed strategy continues to focus on reduced Māori over-representation, as well as our other two interconnected outcomes improved public safety and reduced re-offending.

We will use two key organisational artefacts to drive delivery of Hōkai Rangī, our Organisational Roadmap and Performance Framework. Our Organisational Roadmap will help us to identify, prioritise, and monitor key initiatives that contribute to our organisational outcomes. Our Performance Framework will enable us to measure, monitor and report on our overall performance and help us to uncover insights about what's working well and where we need to direct more effort.

### *Departmental Capital Expenditure*

Corrections continues to manage the quality of its existing asset footprint to support the safety and wellbeing of Corrections' staff and people in prison.

Corrections is having to introduce new capacity to manage the continuing growth in the prisoner population. This includes an Accelerated Capacity Project prison build underway at Hawkes Bay Regional Prison which is funded by utilising baseline reserves and re-prioritisation, and significant developments at Christchurch Men's Prison and Waikeria Prison. Construction and other infrastructure expenditure is sensitive to market capacity and inflationary cost pressures.

Corrections is also having to adapt expenditure plans in relation to as-a-service arrangements which adds pressure to the operating baseline.

## Part 2 - Details of Departmental Appropriations

### 2.1 - Departmental Output Expenses

#### Re-offending is Reduced (M18) (A5)

##### *Scope of Appropriation*

This appropriation is limited to the provision of rehabilitation interventions, reintegration and support services to people in Corrections' management, defendants on bail, and their whānau, to address the underlying causes of criminal offending and reduce re-offending.

##### *Expenses and Revenue*

	2025/26		2026/27
	Final Budgeted \$000	Estimated Actual \$000	Budget \$000
Total Appropriation	374,408	374,408	435,335
Revenue from the Crown	343,463	343,463	404,390
Revenue from Others	30,945	30,945	30,945

##### *What is Intended to be Achieved with this Appropriation*

This appropriation is intended to achieve a reduction in re-offending rates by addressing the needs of those lawfully required to be detained in custody. It provides for the timely and appropriate assessment of the rehabilitative and reintegrative needs of all people in the management of Corrections; as well as end-to-end bail support for all defendants. This appropriation ensures the priority needs of all offenders and defendants are met through targeted programmes, services and partnerships to reduce re-offending and Māori over-representation among offenders. By establishing foundations for participation, the Department of Corrections help all people leave its management better able to participate in society and live offence-free lives.

##### *How Performance will be Assessed and End of Year Reporting Requirements*

	2025/26		2026/27
	Final Budgeted Standard	Estimated Actual	Budget Standard
Assessment of Performance			
Percentage of people entitled to receive an offender plan that received one within Standards of Practice timeframes	Greater than or equal to 85%	70% - 80%	Greater than or equal to 85%
Percentage of rehabilitation programmes completed in prisons	Greater than or equal to 85%	Greater than or equal to 85%	Greater than or equal to 85%
Percentage of rehabilitation programmes completed in the community	Greater than or equal to 65%	Greater than or equal to 65%	Greater than or equal to 65%
Percentage of people who demonstrate statistically significant gains through an intensive literacy and numeracy programme in prison	Greater than or equal to 65%	80% - 90%	Greater than or equal to 65%
Number of referrals made to reintegration services that resulted in a start	Greater than or equal to 4,000	Greater than or equal to 4,000	Greater than or equal to 4,000
Number of people who achieved a qualification or training certificate in prison	New measure for 2026/27	1,600 - 1,700	Greater than or equal to 1,700 (see Note 1)

Note 1 - This is a new performance measure for 2026/27. People leaving prison equipped with an educational qualification or vocational training certificate contributes to providing a stronger foundation for participation in society and supports a reduction in reoffending risk.

### *End of Year Performance Reporting*

Performance information for this appropriation will be reported by Corrections in its Annual Report.

### *Current and Past Policy Initiatives*

Policy Initiative	Year of First Impact	2025/26 Final Budgeted \$000	2026/27 Budget \$000	2027/28 Estimated \$000	2028/29 Estimated \$000	2029/30 Estimated \$000
<b>Current Government</b>						
Corrections Prisoner Population Volume Pressures	2026/27	-	16,902	20,608	20,609	20,609
Corrections Prisoner Population and Other Volume Pressures	2025/26	15,458	16,871	16,294	16,294	16,294
Corrections Financial Sustainability and Reprioritisation - Efficiency Measures	2025/26	(5,400)	(6,400)	(6,400)	(6,400)	(6,400)
Corrections Back-office Support Services - Optimisation and Scaling	2024/25	(7,327)	(7,327)	(7,327)	(7,327)	(7,327)
Corrections Service Delivery - Optimisation and Scaling	2024/25	(20,549)	(20,549)	(20,549)	(20,549)	(20,549)
Corrections Asset Stewardship and Management - Optimisation and Scaling	2024/25	(8,549)	(8,549)	(8,549)	(8,549)	(8,549)
Corrections Operations - Optimisation	2024/25	(882)	(882)	(882)	(882)	(882)
High Impact Innovation Programme - Scale Down Programme	2024/25	(692)	(692)	(692)	(692)	(692)
Prisoner Population - Responding to Increasing Prisoner Numbers	2023/24	33,785	31,851	30,731	30,731	30,731
<b>Previous Government</b>						
Waikeria Corrections and Treatment Facility	2025/26	4,561	4,561	4,561	4,561	4,561
Waters Infrastructure Programme - Phase 2	2023/24	464	472	472	472	472
Pay equity for social workers in community and iwi organisations	2023/24	3,051	3,234	3,234	3,234	3,234
Strengthening Corrections Frontline Safety and Improvement Programme	2022/23	12,869	12,869	12,869	12,869	12,869
Maintaining Corrections Critical Infrastructure	2022/23	2,423	2,423	2,423	2,423	2,423
Maintaining Corrections Critical Digital Technology	2022/23	2,181	2,181	2,181	2,181	2,181
Criminal Process Improvement Programme - Make Every Event in the Criminal District Court System Meaningful	2022/23	1,389	1,389	1,389	1,389	1,389
Waikeria Prison Development - enabling the operating of the Waikeria mental health and addiction service	2022/23	4,912	4,912	4,912	4,912	4,912
Health and Disability Sector Support Worker Wage Rate	2022/23	29	29	29	29	29

### *Reasons for Change in Appropriation*

The increase in appropriation by \$60.927 million for 2026/27 is mainly due to the following:

- a one-off fiscally neutral adjustment of \$35.900 million to other output expense appropriations for 2025/26 to reflect funding allocations to manage the prisoner population being over Justice Sector Projections
- an increase of \$16.381 million to respond to increasing prisoner population and other volume pressures
- an increase of \$10.472 million for extending Corrections Rehabilitation Programmes and reintegration services to prisoners on remand
- an increase of \$1.062 million for critical remuneration pressures to maintain safe and effective Corrections services, and
- an increase of \$183,000 relating to a pay settlement for social workers in community and iwi organisations.

The total increases were partially offset by the following decreases:

- a decrease of \$994,000 for expense transfers relating to Housing on Corrections land investigation and concept design work
- a decrease of \$869,000 for Waikeria Prison Development Programme and project close out activities due to progress in these works during 2025/26
- a decrease of \$802,000 towards reprioritising baseline funding to mitigate cost pressure submissions as a result of continued fiscal sustainability focus and adaptation of Corrections' work efforts, and
- a decrease of \$350,000 towards Homelessness Action Plan to maintain the level of services and support to women leaving prison during 2025/26.

## 2.2 - Departmental Other Expenses

### Transfer of Three Waters Assets (M18) (A5)

#### *Scope of Appropriation*

This appropriation is limited to expenses incurred in Corrections transferring Three Waters Assets to water service providers.

#### *Expenses*

	2025/26		2026/27
	Final Budgeted \$000	Estimated Actual \$000	Budget \$000
Total Appropriation	4,310	4,310	1,529

#### *What is Intended to be Achieved with this Appropriation*

This appropriation is intended to facilitate the transfer of Corrections Three Waters Assets to water service providers.

#### *How Performance will be Assessed and End of Year Reporting Requirements*

Completion of infrastructure improvements required to enable the transfer of Three Waters Assets at Auckland Prison to Watercare Services Limited.

#### *End of Year Performance Reporting*

Performance information for this appropriation will be reported by Corrections in its Annual Report.

## 2.3 - Departmental Capital Expenditure and Capital Injections

### Department of Corrections - Capital Expenditure PLA (M18) (A5)

#### *Scope of Appropriation*

This appropriation is limited to the purchase or development of assets by and for the use of the Department of Corrections, as authorised by section 24(1) of the Public Finance Act 1989.

#### *Capital Expenditure*

	2025/26		2026/27
	Final Budgeted \$000	Estimated Actual \$000	Budget \$000
Forests/Agricultural	-	-	-
Land	-	-	-
Property, Plant and Equipment	427,826	427,826	453,700
Intangibles	12,555	12,555	10,717
Other	-	-	-
<b>Total Appropriation</b>	<b>440,381</b>	<b>440,381</b>	<b>464,417</b>

#### *What is Intended to be Achieved with this Appropriation*

This appropriation is intended to achieve renewal and replacement of assets in support of the provision of Corrections outputs. Corrections has a capital programme of work that is focused on a network that provides resilience to respond to changing demand and service needs, and establishing a safe, secure, and more humanising and healing environment.

#### *How Performance will be Assessed and End of Year Reporting Requirements*

	2025/26		2026/27
	Final Budgeted Standard	Estimated Actual	Budget Standard
Assessment of Performance			
Percentage of prison asset values with an excellent/good condition	Greater than or equal to 85%	81%	Greater than or equal to 85%
Percentage of prison asset values with a poor/very poor condition	Less than or equal to 4%	9%	Less than or equal to 4%
Percentage of community corrections asset values with an excellent/good condition	Greater than or equal to 85%	Greater than or equal to 85%	Greater than or equal to 85%
Percentage of community corrections asset values with a poor/very poor condition	Less than or equal to 4%	Less than or equal to 4%	Less than or equal to 4%

#### *End of Year Performance Reporting*

Performance information for this appropriation will be reported by Corrections in its Annual Report.

### *Reasons for Change in Appropriation*

The increase in this appropriation for 2026/27 is due to:

- an increase of \$63.212 million for the Accelerated Capacity Project
- an increase of \$37.474 million for the Christchurch Men's Redevelopment Programme Phase 1, and
- an increase of \$17.721 million related to revised project phasing.

This is partially offset by:

- a decrease of \$81.989 million for the Waikeria Prison Expansion (Phase 2) project related to the revised project phasing
- a decrease of \$12.023 million related to the completion of the Waikeria Prison Development (Phase 1) project, and
- a decrease of \$359,000 in intangibles due to minor changes related to revised project phasing for the department's capital plan as a whole.

### *Capital Injections and Movements in Departmental Net Assets*

#### **Department of Corrections**

Details of Net Asset Schedule	2025/26 Estimated Actual \$000	2026/27 Projected \$000	Explanation of Projected Movements in 2026/27
Opening Balance	4,492,013	4,573,297	
Capital Injections	82,148	31,646	\$13.840 million of the 2026/27 capital injection relates to Phase 2 of the Water Infrastructure Programme; \$9.769 million for Corrections Prisoner Population and Other Volume Pressures; and \$8.036 million for Corrections Rehabilitation Programmes - Extending to Remand Prisoners.
Capital Withdrawals	-	-	
Surplus to be Retained (Deficit Incurred)	(864)	(12,268)	The 2026/27 forecast deficit relates to the unrealised year to date movement on the interest rate swaps entered into with New Zealand Debt Management Office to manage the risk relating to public private partnership transactions.
Other Movements	-	-	
<b>Closing Balance</b>	<b>4,573,297</b>	<b>4,592,675</b>	

# Part 4 - Details of Multi-Category Expenses and Capital Expenditure

## 4 - Multi-Category Expenses and Capital Expenditure

### Policy Advice and Ministerial Services (M18) (A5)

#### *Overarching Purpose Statement*

The single overarching purpose of this appropriation is to provide policy advice and other support to Ministers in discharging their policy decision-making and other portfolio responsibilities.

#### *Scope of Appropriation*

##### **Departmental Output Expenses**

##### *Ministerial Services*

This category is limited to Department responses to ministerial correspondence and parliamentary questions.

##### *Policy Advice*

This category is limited to the provision of advice (including second opinion advice and contributions to policy advice led by other agencies) to support decision-making by Ministers on government policy matters, and to assist Pacific Nations.

#### *Expenses, Revenue and Capital Expenditure*

	2025/26		2026/27
	Final Budgeted \$000	Estimated Actual \$000	Budget \$000
<b>Total Appropriation</b>	<b>8,688</b>	<b>8,688</b>	<b>9,355</b>
<b>Departmental Output Expenses</b>			
Ministerial Services	3,145	3,145	3,484
Policy Advice	5,543	5,543	5,871
<b>Funding for Departmental Output Expenses</b>			
<b>Revenue from the Crown</b>	<b>8,602</b>	<b>8,602</b>	<b>9,355</b>
Ministerial Services	3,145	3,145	3,484
Policy Advice	5,457	5,457	5,871
<b>Revenue from Others</b>	<b>86</b>	<b>86</b>	<b>-</b>
Policy Advice	86	86	-

### *What is Intended to be Achieved with this Appropriation*

This appropriation is intended to enable Corrections to respond to ministerial requests and parliamentary questions with a high standard of service. It also allows Corrections to provide policy advice to support decision-making by Ministers on Government policy matters.

This Multi-Category Appropriation provides core services to co-ordinate information provided to government and the public as well as developing policy that improves wellbeing and safety outcomes for New Zealand communities.

### *How Performance will be Assessed for this Appropriation*

The performance for this appropriation will be assessed by the following measures specified in each category below.

### *What is Intended to be Achieved with each Category and How Performance will be Assessed*

Assessment of Performance	2025/26		2026/27
	Final Budgeted Standard	Estimated Actual	Budget Standard
<b>Departmental Output Expenses</b>			
<b>Ministerial Services</b>			
This category is intended to ensure timely, accurate and relevant responses are provided to ministerial correspondence, parliamentary questions and requests for information made under the Official Information Act 1982.			
Percentage of Ministerial draft correspondence that is signed without changes	Greater than or equal to 95%	Greater than or equal to 95%	Greater than or equal to 95%
Percentage of responses to parliamentary questions completed within agreed timeframes	Greater than or equal to 98%	Greater than or equal to 98%	Greater than or equal to 98%
Percentage of responses to Ministerial draft correspondence completed within agreed timeframes	Greater than or equal to 98%	Greater than or equal to 98%	Greater than or equal to 98%
<b>Policy Advice</b>			
This category is intended to provide meaningful advice and the development of robust policy that enhances service delivery and to contribute to the development of effective criminal justice legislation. This category also ensures that service activities intended to reduce re-offending are effectively evaluated and that information regarding those evaluations is available to inform decision-making.			
Technical quality of policy advice papers assessed in line with the Policy Quality Framework (see Note 1)	At least an average of 70%	At least an average of 70%	At least an average of 70%
Satisfaction of the Minister of Corrections with the quality of policy advice provided	Greater than or equal to 80%	Greater than or equal to 80%	Greater than or equal to 80%

Note 1 - This indicator provides a standardised score for the policy technical quality reviews undertaken by the third-party assessor, in this case the New Zealand Institute of Economic Research. The result is based on reviews of a sample of analytical and research outputs independently assessed on a five-point scale.

## End of Year Performance Reporting

Performance information for this appropriation will be reported by Corrections in its Annual Report.

### Public Safety is Improved (M18) (A5)

#### Overarching Purpose Statement

The single overarching purpose of this appropriation is to manage offenders serving custodial and community-based sentences and orders, and people on remand (either awaiting trial or convicted but not yet sentenced) in a manner so as to improve the safety of offenders, staff, victims and the public.

#### Scope of Appropriation

##### Departmental Output Expenses

###### *Information and Administrative Services to the Judiciary and New Zealand Parole Board*

This category is limited to the provision of information about offenders to victims of crime, the Judiciary and the New Zealand Parole Board and the provision of administrative, financial and secretariat services to the New Zealand Parole Board.

###### *Prison-based Custodial Services*

This category is limited to the provision of custodial services, including under long-term service contracts and Public Private Partnerships, for offenders lawfully required to be detained in custody and remand prisoners.

###### *Sentences and Orders Served in the Community*

This category is limited to the management and delivery of sentences and orders served in the community, and electronic monitoring of people on bail.

#### Expenses, Revenue and Capital Expenditure

	2025/26		2026/27
	Final Budgeted \$000	Estimated Actual \$000	Budget \$000
<b>Total Appropriation</b>	<b>2,214,333</b>	<b>2,214,333</b>	<b>2,263,181</b>
<b>Departmental Output Expenses</b>			
Information and Administrative Services to the Judiciary and New Zealand Parole Board	115,830	115,830	122,281
Prison-based Custodial Services	1,766,079	1,766,079	1,800,988
Sentences and Orders Served in the Community	332,424	332,424	339,912
<b>Funding for Departmental Output Expenses</b>			
<b>Revenue from the Crown</b>	<b>2,206,009</b>	<b>2,206,009</b>	<b>2,255,237</b>
Information and Administrative Services to the Judiciary and New Zealand Parole Board	115,830	115,830	122,281
Prison-based Custodial Services	1,757,755	1,757,755	1,793,044
Sentences and Orders Served in the Community	332,424	332,424	339,912
<b>Revenue from Others</b>	<b>8,324</b>	<b>8,324</b>	<b>7,944</b>
Prison-based Custodial Services	8,324	8,324	7,944

### *What is Intended to be Achieved with this Appropriation*

This appropriation is intended to:

- enable Corrections to manage people in custody in a way that enhances their wellbeing and supports them upon release to not return to the justice system, protects the public and maintains the safety of all involved
- achieve safe management of people serving sentences and orders in the community and the ability to hold them to account for failing to complete their sentence or order, and
- provide core services to the Judiciary and New Zealand Parole Board to enable informed sentencing and parole decisions to be made in a timely manner including notification to people in Corrections' management, and victims regarding the outcomes of the processes, to enhance rehabilitative outcomes.

### *How Performance will be Assessed for this Appropriation*

The performance for this appropriation will be assessed by the following measures specified in each category below.

### *What is Intended to be Achieved with each Category and How Performance will be Assessed*

	2025/26		2026/27
	Final Budgeted Standard	Estimated Actual	Budget Standard
Assessment of Performance			
<b>Departmental Output Expenses</b>			
<b>Information and Administrative Services to the Judiciary and New Zealand Parole Board</b>			
This category is intended to provide core services to the Judiciary and New Zealand Parole Board to enable informed sentencing and parole decisions to be made in a timely manner including notification to people in our management, and victims regarding the outcomes of the judicial process, to enhance rehabilitative outcomes.			
Percentage of pre-sentence reports provided to court within agreed timeframes before sentencing	Greater than or equal to 95%	Greater than or equal to 95%	Greater than or equal to 95%
Percentage of parole reports provided to agreed timeframes pursuant to New Zealand Parole Board requirements	Greater than or equal to 95%	Greater than or equal to 95%	Greater than or equal to 95%
Percentage of offenders who are notified as per New Zealand Parole Board requirements	Greater than or equal to 98%	60% - 70%	Greater than or equal to 98%
Percentage of victims who are notified as per New Zealand Parole Board requirements	Greater than or equal to 98%	65% - 75%	Greater than or equal to 98%
Percentage of cases heard by the New Zealand Parole Board that occurred within the timeframes specified by the Parole Act 2002	Greater than or equal to 98%	Greater than or equal to 98%	Greater than or equal to 98%
Number of justified complaints about notification services received from registered victims	Nil	Nil	Nil

Assessment of Performance	2025/26		2026/27
	Final Budgeted Standard	Estimated Actual	Budget Standard
<b>Prison-based Custodial Services</b>			
This category is intended to enable Corrections to manage people in custody in a way that enhances their wellbeing and supports them upon release to not return to the justice system, protects the public and maintains the safety of all involved.			
Number of breakout escapes	Nil	1	Nil
Number of non-breakout escapes	Less than or equal to 5	Less than or equal to 5	Less than or equal to 5
Percentage of general random drug tests undertaken by people in prison that have a positive result	Less than or equal to 5%	Less than or equal to 5%	Less than or equal to 5%
Number of unnatural deaths	Nil	5	Nil
Number of prisoner on prisoner assaults that are serious, as a rate per 100 prisoners	Less than or equal to 0.50	Less than or equal to 0.50	Less than or equal to 0.50
Number of prisoner on staff assaults that are serious, as a rate per 100 prisoners	Less than or equal to 0.20	Less than or equal to 0.20	Less than or equal to 0.20
Percentage of Health Centres in prisons that retained their Foundation Standard Certification accreditation status	100%	100%	100%
Percentage of Death in Custody reports for unnatural deaths, that are completed by the Office of the Inspectorate within six months of the death occurring	Greater than or equal to 80%	75% - 88%	Greater than or equal to 80%
Percentage of complaints received to the Office of the Inspectorate that are acknowledged within 10 working days of receipt	100%	99%	100%
Percentage of complaint investigations completed by the Office of the Inspectorate within three months of being received	Greater than or equal to 95%	Greater than or equal to 95%	Greater than or equal to 95%
<b>Sentences and Orders Served in the Community</b>			
This category is intended to achieve safe management of sentences served in the community and the ability for offenders to be held to account for successfully completing their sentence or order.			
Percentage of people who successfully complete their community-based sentence or order	Greater than or equal to 75%	Greater than or equal to 75%	Greater than or equal to 75%
Percentage of people serving a community-based sentence or order held to account by probation staff for non-compliance	Greater than or equal to 90%	Greater than or equal to 90%	Greater than or equal to 90%

### *End of Year Performance Reporting*

Performance information for this appropriation will be reported by Corrections in its Annual Report.

*Current and Past Policy Initiatives*

Policy Initiative	Year of First Impact	2025/26 Final Budgeted \$000	2026/27 Budget \$000	2027/28 Estimated \$000	2028/29 Estimated \$000	2029/30 Estimated \$000
<b>Current Government</b>						
Corrections Prisoner Population Volume Pressures	2026/27	-	84,762	103,352	103,356	103,356
Corrections Prisoner Population and Other Volume Pressures	2025/26	77,522	84,610	81,718	81,718	81,718
Corrections Financial Sustainability and Reprioritisation - Efficiency Measures	2025/26	(5,400)	(6,400)	(6,400)	(6,400)	(6,400)
Corrections Back-office Support Services - Optimisation and Scaling	2024/25	(35,277)	(35,277)	(35,277)	(35,277)	(35,277)
Corrections Service Delivery - Optimisation and Scaling	2024/25	(20,551)	(20,551)	(20,551)	(20,551)	(20,551)
Corrections Asset Stewardship and Management - Optimisation and Scaling	2024/25	(8,551)	(8,551)	(8,551)	(8,551)	(8,551)
Corrections Operations - Optimisation	2024/25	(4,307)	(4,307)	(4,307)	(4,307)	(4,307)
High Impact Innovation Programme - Scale Down Programme	2024/25	(3,378)	(3,378)	(3,378)	(3,378)	(3,378)
Prisoner Population - Responding to Increasing Prisoner Numbers	2023/24	169,437	159,736	154,121	154,121	154,121
<b>Previous Government</b>						
Waikeria Corrections and Treatment Facility	2025/26	18,242	18,242	18,242	18,242	18,242
Waters Infrastructure Programme - Phase 2	2023/24	4,176	4,248	4,248	4,248	4,248
Maintaining Momentum Across Te Aorerekura - Improved Access to Family Violence Programmes in Court and the Community	2023/24	227	227	227	227	227
Maintaining a Safe Prison Network	2022/23	31,731	31,731	31,731	31,731	31,731
Strengthening Corrections Frontline Safety and Improvement Programme	2022/23	48,411	48,411	48,411	48,411	48,411
Maintaining Corrections Critical Infrastructure	2022/23	12,347	12,347	12,347	12,347	12,347
Maintaining Corrections Critical Digital Technology	2022/23	11,119	11,119	11,119	11,119	11,119
Continuing the Alcohol and Other Drug Treatment Courts: Waikato, Auckland and Waitakere	2022/23	360	360	360	360	360
Preventing Community Harm from Organised Crime: Cross Agency Approach	2022/23	1,900	1,900	1,900	1,900	1,900
Preventing Family Violence and Sexual Violence: Support and Expand Integrated Community-led responses	2022/23	500	500	500	500	500
Waikeria Prison Development - enabling the operating of the Waikeria mental health and addiction service	2022/23	19,648	19,648	19,648	19,648	19,648

### *Reasons for Change in Appropriation*

The increase in this appropriation by \$48.848 million for 2026/27 is mainly due to:

- a one-off fiscally neutral adjustment of \$35.900 million from other output expense appropriations for 2025/26 to reflect funding allocations to manage the prisoner population being over Justice Sector Projections
- an increase of \$12.054 million to respond to increasing prisoner numbers
- an increase of \$6.964 million for critical remuneration pressures to maintain safe and effective Corrections services
- an increase of \$5 million to rephase baseline depreciation funding to outyears following the 30 June 2025 year end revaluation
- an increase of \$2.610 million to maintain safe and effective Corrections services by addressing critical fuel price pressures, including Corrections' direct petrol and diesel cost increases
- an increase of \$2.342 million for extending Corrections Rehabilitation Programmes and reintegration services to prisoners on remand, and
- a net increase of \$2.289 million of which \$5.300 million relates to new funding for Waikeria Prison Expansion (Phase 2), which is offset by an amount of \$3.011 million due to progress in close out activities relating to Waikeria Prison Development (Phase 1).

The increase is partially offset by:

- a decrease of \$16 million due to one-off funding which does not recur in 2026/27 relating to the Christchurch Men's Prison Redevelopment Public Private Partnership Project costs, and
- a decrease of \$2.323 million for expense transfers relating to Housing on Corrections land investigation and concept design work.