

Vote Prime Minister and Cabinet

APPROPRIATION MINISTER(S): Minister for Emergency Management and Recovery (M11),
Prime Minister (M52)

DEPARTMENT ADMINISTERING THE VOTE: Department of the Prime Minister and Cabinet (A7)

RESPONSIBLE MINISTER FOR DEPARTMENT OF THE PRIME MINISTER AND CABINET:
Prime Minister

Details of Appropriations and Capital Injections

Annual Appropriations and Forecast Permanent Appropriations

| Titles and Scopes of Appropriations by Appropriation Type | 2025/26 | | |
|--|------------------------|--------------------------------------|--------------------|
| | Estimates Budget \$000 | Supplementary Estimates Budget \$000 | Total Budget \$000 |
| Departmental Capital Expenditure | | | |
| Department of the Prime Minister and Cabinet - Capital Expenditure PLA (M52) (A7) This appropriation is limited to the purchase or development of assets by and for the use of the Department of the Prime Minister and Cabinet, as authorised by section 24(1) of the Public Finance Act 1989. | 2,370 | (851) | 1,519 |
| Total Departmental Capital Expenditure | 2,370 | (851) | 1,519 |
| Non-Departmental Other Expenses | | | |
| Governor-General's Programme PLA (M52) (A7) This appropriation is limited to expenses incurred on the Governor-General's Programme, as authorised by section 13 of the Governor-General Act 2010. | 2,050 | - | 2,050 |
| Governor-General's Salary and Allowance PLA (M52) (A7) This appropriation is limited to expenses incurred on the salary, allowance and other payments to the Governor-General, as authorised by section 12 of the Governor-General Act 2010. | 500 | - | 500 |
| Governor-General's travel outside New Zealand PLA (M52) (A7) This appropriation is limited to expenses incurred on the Governor-General's travel outside New Zealand, as authorised by section 14 of the Governor-General Act 2010. | 407 | - | 407 |
| Local Authority Emergency Expenses PLA (M11) (A7) This appropriation is limited to reimbursing a local authority for, or meeting, expenses incurred by a local authority in connection with an emergency as authorised by section 115A of the Civil Defence Emergency Management Act 2002. | 5,000 | (4,629) | 371 |
| Remuneration of Commissioners of Intelligence Warrants PLA (M52) (A7) This appropriation is limited to the salaries and allowances of Commissioners of Intelligence Warrants as authorised by clause 3(1) of Schedule 3 of the Intelligence and Security Act 2017. | 174 | - | 174 |
| Total Non-Departmental Other Expenses | 8,131 | (4,629) | 3,502 |
| Multi-Category Expenses and Capital Expenditure | | | |
| Advice and Support Services MCA (M52) (A7) The single overarching purpose of this appropriation is to support decision-making by the Prime Minister and the Cabinet, and to provide support services to the Prime Minister, Cabinet and its committees, and the Governor-General. | 63,671 | (7,867) | 55,804 |
| Departmental Output Expenses | | | |
| Advice and Support to Government and the Governor-General This category is limited to supporting decision-making by the Prime Minister and Cabinet and to providing support services to the Prime Minister, Cabinet and its committees, the Executive Council, and the Governor-General, and providing administrative support to maintain the Governor-General's residences. | 60,594 | (7,572) | 53,022 |

| | 2025/26 | | |
|---|------------------------|--------------------------------------|--------------------|
| | Estimates Budget \$000 | Supplementary Estimates Budget \$000 | Total Budget \$000 |
| Titles and Scopes of Appropriations by Appropriation Type | | | |
| <i>Non-Departmental Other Expenses</i> | | | |
| <i>Depreciation and Maintenance of Government House Buildings and Related Assets</i> This category is limited to depreciation and maintenance expenses on the Government House buildings and related assets, and the grounds on which they are located. | 2,232 | - | 2,232 |
| <i>Support for Prime Minister's Chief Science Advisor</i> This category is limited to supporting the Prime Minister's Chief Science Advisor's membership of the Science Advisory Committee. | 295 | (295) | - |
| <i>Non-Departmental Capital Expenditure</i> | | | |
| <i>Government House - Capital Expenditure</i> This category is limited to capital expenditure necessary to acquire and preserve the functionality and value of the Government House buildings, vehicles and other assets. | 550 | - | 550 |
| Emergency Management Leadership and Support MCA (M11) (A7) The single overarching purpose of this appropriation is to support leadership of the all-hazards, all-risk emergency management system so that it reduces risk and is ready and able to provide an effective and integrated response to, and recovery from, emergencies. | 56,732 | (45,397) | 11,335 |
| <i>Departmental Output Expenses</i> | | | |
| <i>Advice and Support for Emergency Risk Reduction, Readiness, Response and Recovery</i> This category is limited to advice to Ministers and the emergency management sector on the design, operation and performance of the emergency management system; building the capability and capacity of the emergency management sector (including communities) to plan for, respond to and recover from emergencies; and leading and supporting response to and recovery from emergencies. | 53,066 | (42,745) | 10,321 |
| <i>Non-Departmental Other Expenses</i> | | | |
| <i>Emergency Risk Reduction, Readiness, Response and Recovery</i> This category is limited to grants, contributions and other payments to support communities and the emergency management sector in New Zealand and Pacific Realm countries on matters relating to emergency risk reduction, readiness, response and recovery. | 3,666 | (2,652) | 1,014 |
| Total Multi-Category Expenses and Capital Expenditure | 120,403 | (53,264) | 67,139 |
| Total Annual Appropriations and Forecast Permanent Appropriations | 130,904 | (58,744) | 72,160 |

Capital Injection Authorisations

| | 2025/26 | | |
|---|------------------------|--------------------------------------|--------------------|
| | Estimates Budget \$000 | Supplementary Estimates Budget \$000 | Total Budget \$000 |
| Department of the Prime Minister and Cabinet - Capital Injection (M52) (A7) | 2,270 | (2,270) | - |

Supporting Information

Part 1 - Vote as a Whole

1.2 - Trends in the Vote

Summary of Financial Activity

| | 2025/26 | | | | |
|---|--------------------|---------------------------------------|---|--------------------------------|----------------|
| | Estimates \$000 | Supplementary Estimates | | | Total \$000 |
| | | Departmental Transactions \$000 | Non- Departmental Transactions \$000 | Total Transactions \$000 | |
| Appropriations | | | | | |
| Output Expenses | - | - | - | - | - |
| Benefits or Related Expenses | - | N/A | - | - | - |
| Borrowing Expenses | - | - | - | - | - |
| Other Expenses | 8,131 | - | (4,629) | (4,629) | 3,502 |
| Capital Expenditure | 2,370 | (851) | - | (851) | 1,519 |
| Intelligence and Security Department Expenses and Capital Expenditure | - | - | N/A | - | - |
| Multi-Category Expenses and Capital Expenditure (MCA) | | | | | |
| <i>Output Expenses</i> | 113,660 | (50,317) | - | (50,317) | 63,343 |
| <i>Other Expenses</i> | 6,193 | - | (2,947) | (2,947) | 3,246 |
| <i>Capital Expenditure</i> | 550 | N/A | - | - | 550 |
| Total Appropriations | 130,904 | (51,168) | (7,576) | (58,744) | 72,160 |
| Crown Revenue and Capital Receipts | | | | | |
| Tax Revenue | - | N/A | - | - | - |
| Non-Tax Revenue | 6,450 | N/A | (6,300) | (6,300) | 150 |
| Capital Receipts | - | N/A | - | - | - |
| Total Crown Revenue and Capital Receipts | 6,450 | N/A | (6,300) | (6,300) | 150 |

Part 2 - Details of Departmental Appropriations

2.3 - Departmental Capital Expenditure and Capital Injections

Department of the Prime Minister and Cabinet - Capital Expenditure PLA (M52) (A7)

Scope of Appropriation

This appropriation is limited to the purchase or development of assets by and for the use of the Department of the Prime Minister and Cabinet, as authorised by section 24(1) of the Public Finance Act 1989.

Capital Expenditure

| | 2025/26 | | |
|-------------------------------|--------------------|-------------------------------------|----------------|
| | Estimates \$000 | Supplementary Estimates \$000 | Total \$000 |
| Forests/Agricultural | - | - | - |
| Land | - | - | - |
| Property, Plant and Equipment | 2,320 | (2,154) | 166 |
| Intangibles | - | 1,353 | 1,353 |
| Other | 50 | (50) | - |
| Total Appropriation | 2,370 | (851) | 1,519 |

Reasons for Change in Appropriation

This appropriation decreased by \$851,000 to \$1.519 million for 2025/26 due to:

- \$3.651 million decrease due to the responsibility for hosting the National Emergency Management Agency having been transferred from the Department of the Prime Minister and Cabinet to the Department of Internal Affairs on 25 September 2025, and
- \$2.800 million increase due to a forecasting adjustment to reflect the 2025/26 departmental capital programme.

*Capital Injections and Movements in Departmental Net Assets***Department of the Prime Minister and Cabinet**

| Details of Net Asset Schedule | 2025/26 Main Estimates Projections \$000 | 2025/26 Supplementary Estimates Projections \$000 | Explanation of Projected Movements in 2025/26 |
|---|---|---|--|
| Opening Balance | 14,801 | 14,708 | Supplementary Estimates opening balance reflects the audited results as at 30 June 2025. |
| Capital Injections | 2,270 | - | Capital injections relate to the transfer of the National Emergency Management Agency from the Department of the Prime Minister and Cabinet to the Department of Internal Affairs on 25 September 2025. |
| Capital Withdrawals | - | (4,065) | Capital withdrawals relate to the transfer of the National Emergency Management Agency from the Department of the Prime Minister and Cabinet to the Department of Internal Affairs on 25 September 2025. |
| Surplus to be Retained (Deficit Incurred) | - | - | |
| Other Movements | - | - | |
| Closing Balance | 17,071 | 10,643 | |

Part 3 - Details of Non-Departmental Appropriations

3.4 - Non-Departmental Other Expenses

Local Authority Emergency Expenses PLA (M11) (A7)

Scope of Appropriation

This appropriation is limited to reimbursing a local authority for, or meeting, expenses incurred by a local authority in connection with an emergency as authorised by section 115A of the Civil Defence Emergency Management Act 2002.

End of Year Performance Reporting

An exemption was granted under section 15D(2)(b)(iii) of the Public Finance Act 1989, as the amount of this annual appropriation for a non-departmental other expense is less than \$5 million.

Reasons for Change in Appropriation

This appropriation decreased by \$4.629 million to \$371,000 for 2025/26 due to the responsibility for hosting the National Emergency Management Agency having been transferred from the Department of the Prime Minister and Cabinet to the Department of Internal Affairs on 25 September 2025.

Part 4 - Details of Multi-Category Expenses and Capital Expenditure

4 - Multi-Category Expenses and Capital Expenditure

Advice and Support Services (M52) (A7)

Overarching Purpose Statement

The single overarching purpose of this appropriation is to support decision-making by the Prime Minister and the Cabinet, and to provide support services to the Prime Minister, Cabinet and its committees, and the Governor-General.

Scope of Appropriation

Departmental Output Expenses

Advice and Support to Government and the Governor-General

This category is limited to supporting decision-making by the Prime Minister and Cabinet and to providing support services to the Prime Minister, Cabinet and its committees, the Executive Council, and the Governor-General, and providing administrative support to maintain the Governor-General's residences.

Non-Departmental Other Expenses

Depreciation and Maintenance of Government House Buildings and Related Assets

This category is limited to depreciation and maintenance expenses on the Government House buildings and related assets, and the grounds on which they are located.

Support for Prime Minister's Chief Science Advisor

This category is limited to supporting the Prime Minister's Chief Science Advisor's membership of the Science Advisory Committee.

Non-Departmental Capital Expenditure

Government House - Capital Expenditure

This category is limited to capital expenditure necessary to acquire and preserve the functionality and value of the Government House buildings, vehicles and other assets.

Expenses, Revenue and Capital Expenditure

| | 2025/26 | | |
|---|--------------------|-------------------------------------|----------------|
| | Estimates \$000 | Supplementary Estimates \$000 | Total \$000 |
| Total Appropriation | 63,671 | (7,867) | 55,804 |
| Departmental Output Expenses | | | |
| Advice and Support to Government and the Governor-General | 60,594 | (7,572) | 53,022 |
| Non-Departmental Other Expenses | | | |
| Depreciation and Maintenance of Government House Buildings and Related Assets | 2,232 | - | 2,232 |
| Support for Prime Minister's Chief Science Advisor | 295 | (295) | - |
| Non-Departmental Capital Expenditure | | | |
| Government House - Capital Expenditure | 550 | - | 550 |
| Funding for Departmental Output Expenses | | | |
| Revenue from the Crown | 60,264 | (9,146) | 51,118 |
| Advice and Support to Government and the Governor-General | 60,264 | (9,146) | 51,118 |
| Revenue from Others | 330 | 1,574 | 1,904 |
| Advice and Support to Government and the Governor-General | 330 | 1,574 | 1,904 |

What is Intended to be Achieved with each Category and How Performance will be Assessed

| | 2025/26 | | |
|--|-----------------------|--|-------------------|
| | Estimates Standard | Supplementary Estimates Standard | Total Standard |
| Assessment of Performance | | | |
| Departmental Output Expenses | | | |
| Advice and Support to Government and the Governor-General | | | |
| Advice to Government | | | |
| Ministerial satisfaction with the leadership of the national resilience, national security and emergency management systems (see Note 1) | 4 | Measure removed | Measure removed |
| Risk-coordinating agencies are satisfied with the leadership of the national resilience system (see Note 1) | 4 | Measure removed | Measure removed |
| Ministerial satisfaction with the leadership and stewardship of the National Resilience System (see Note 1) | New measure | 4 | 4 |
| Percentage of projects under the Cyber Security Strategy work programme on track to meet key delivery and funding milestones, as reported to the Cyber Security Strategy Coordination Committee (CSSCC) (see Note 2) | 80% | Measure removed | Measure removed |

Note 1 - The measures were replaced in 2025/26 to better reflect DPMC's advice to the Prime Minister in its role in leading and stewarding the National Resilience System. The National Resilience System comprises the various systems (national security, hazards, strategic crisis, and emergency management systems) that function collectively to improve resilience to our most serious hazards and threats. The survey measures satisfaction with the quality of advice and/or services on a scale from 1 to 5, where 1 means never met expectations and 5 means always met expectations.

Note 2 - This measure was removed in 2025/26 due to a change in way the Cyber Security Fund is administered. Monitoring the progress of projects agreed by the Cyber Security Strategy Coordination Committee is now the responsibility of the agencies receiving the funding.

Reasons for Change in Appropriation

This appropriation decreased by \$7.867 million to \$55.804 million for 2025/26 due to:

- an expense transfer of \$12.500 million from 2025/26 to 2026/27 due to lower costs following an organisational change and efficiencies realised in 2025/26
- a fiscally neutral adjustment of \$2.356 million for the close of the information sharing initiative
- an expense transfer of \$750,000 from 2025/26 to 2026/27 to support the replacement of a classified information management system, and
- a transfer to Vote Internal Affairs of \$300,000 for the cost of the transition of the National Emergency Management Agency to Vote Internal Affairs.

The decrease was partially offset by:

- an expense transfer of \$2.830 million from 2024/25 to 2025/26 for transformation costs to complete organisational changes in response to a baseline review in 2024
- an expense transfer of \$1.900 million from 2024/25 to 2025/26 to support the transition of the National Emergency Management Agency to the Department of Internal Affairs
- a fiscally neutral adjustment of \$1.814 million for revenue from other agencies towards the cost of the Policy Project and rent for a co-location agreement
- an expense transfer of \$1 million from the 2024/25 underspend in the Vote Prime Minister and Cabinet Departmental Output Expense Appropriation: Extreme Weather Events: All of Government Response to continue funding for DPMC's Central Agency and National Security, Risk and Resilience Functions in 2025/26
- an expense transfer of \$250,000 from 2024/25 to 2025/26 support replacement of a classified information management system
- a transfer from Vote Foreign Affairs of \$195,000 in 2025/26 for the Pacific Inter-Agency plan, and
- an expense transfer of \$50,000 from 2024/25 to 2025/26 for final activities relating to the closure of the He Whenua Taurikura Research Trust.

Emergency Management Leadership and Support (M11) (A7)

Overarching Purpose Statement

The single overarching purpose of this appropriation is to support leadership of the all-hazards, all-risk emergency management system so that it reduces risk and is ready and able to provide an effective and integrated response to, and recovery from, emergencies.

Scope of Appropriation

Departmental Output Expenses

Advice and Support for Emergency Risk Reduction, Readiness, Response and Recovery

This category is limited to advice to Ministers and the emergency management sector on the design, operation and performance of the emergency management system; building the capability and capacity of the emergency management sector (including communities) to plan for, respond to and recover from emergencies; and leading and supporting response to and recovery from emergencies.

Non-Departmental Other Expenses

Emergency Risk Reduction, Readiness, Response and Recovery

This category is limited to grants, contributions and other payments to support communities and the emergency management sector in New Zealand and Pacific Realm countries on matters relating to emergency risk reduction, readiness, response and recovery.

Expenses, Revenue and Capital Expenditure

| | 2025/26 | | |
|---|--------------------|-------------------------------------|----------------|
| | Estimates \$000 | Supplementary Estimates \$000 | Total \$000 |
| Total Appropriation | 56,732 | (45,397) | 11,335 |
| Departmental Output Expenses | | | |
| Advice and Support for Emergency Risk Reduction, Readiness, Response and Recovery | 53,066 | (42,745) | 10,321 |
| Non-Departmental Other Expenses | | | |
| Emergency Risk Reduction, Readiness, Response and Recovery | 3,666 | (2,652) | 1,014 |
| Funding for Departmental Output Expenses | | | |
| Revenue from the Crown | 52,836 | (42,515) | 10,321 |
| Advice and Support for Emergency Risk Reduction, Readiness, Response and Recovery | 52,836 | (42,515) | 10,321 |
| Revenue from Others | 230 | (230) | - |
| Advice and Support for Emergency Risk Reduction, Readiness, Response and Recovery | 230 | (230) | - |

How Performance will be Assessed for this Appropriation

| Assessment of Performance | 2025/26 | | |
|---|---------------------------------------|----------------------------------|-----------------|
| | Estimates Standard | Supplementary Estimates Standard | Total Standard |
| The National Emergency Management Agency maintains a score above the average public reputation score (see Note 1) | At least 5 points above average score | Measure removed | Measure removed |
| Overall preparedness - New Zealanders are actively preparing for emergencies and know how to protect themselves against life safety risks posed by our most dangerous natural hazards (see Note 1) | 67% | Measure removed | Measure removed |
| The Minister for Emergency Management and Recovery is satisfied with the maintenance of emergency response capability during the transition of host responsibility for the National Emergency Management Agency to the Department of Internal Affairs on 25 September 2025 (see Note 2) | New measure | 4 | 4 |

Note 1 - Hosting responsibilities for the National Emergency Management Agency transferred from the Department of the Prime Minister and Cabinet to the Department of Internal Affairs on 25 September 2025. The measures in this appropriation have been replaced with one overarching measure to reflect the work involved in this transfer from 1 July to 25 September 2025.

Note 2 - The Minister's Satisfaction Survey measured satisfaction on a scale from 1 to 5, where 1 means never met expectations and 5 means always meets expectations with the maintenance of emergency response capability during the transition of host responsibility for the National Emergency Management Agency to the Department of Internal Affairs on 25 September 2025.

What is Intended to be Achieved with each Category and How Performance will be Assessed

| Assessment of Performance | 2025/26 | | |
|---|--------------------|----------------------------------|-----------------|
| | Estimates Standard | Supplementary Estimates Standard | Total Standard |
| Departmental Output Expenses | | | |
| Advice and Support for Emergency Risk Reduction, Readiness, Response and Recovery | | | |
| Community Awareness and Readiness | | | |
| Percentage of New Zealanders who have taken action to prepare for an emergency in the last 12 months (see Note 1) | 50% | Measure removed | Measure removed |
| Percentage of New Zealanders who know the correct action to take during an earthquake (see Note 1) | 67% | Measure removed | Measure removed |
| Percentage of New Zealanders who know the correct action to take if they feel a long or strong earthquake near the coast (see Note 1) | 85% | Measure removed | Measure removed |

| Assessment of Performance | 2025/26 | | |
|---|--------------------|----------------------------------|-----------------|
| | Estimates Standard | Supplementary Estimates Standard | Total Standard |
| <i>Emergency Sector Support and Management</i> | | | |
| Satisfaction that if a Guideline, Technical Standard, or Code was required it met the CDEM sector users' needs (see Note 1) | 6 | Measure removed | Measure removed |
| Satisfaction that the National Emergency Management Agency supports the capability development by facilitating learning and training activities for organisations with responsibilities under the Civil Defence Emergency Management Act 2002) (see Note 1) | 6 | Measure removed | Measure removed |
| Number of Tsunami Monitoring and Detection Network DART buoys maintained to minimum manufacturer's standard (see Note 1) | 12 | Measure removed | Measure removed |
| <i>Management of Emergencies</i> | | | |
| Number of times the National Emergency Management Agency improvement action plan is reviewed (see Note 1) | 4 | Measure removed | Measure removed |
| <i>Policy Advice</i> | | | |
| The Minister for Emergency Management and Recovery is satisfied with the policy advice service provided by the National Emergency Management Agency (see Note 1) | 4 | Measure removed | Measure removed |
| Average score for assessed policy papers (see Note 1) | 4 | Measure removed | Measure removed |
| Quality of policy advice papers - 70% score 3 or higher, 30% score 4 or higher and no more than 10% score 2 or less (see Note 1) | Achieved | Measure removed | Measure removed |

Note 1 - Hosting responsibilities for the National Emergency Management Agency transferred from the Department of the Prime Minister and Cabinet to the Department of Internal Affairs on 25 September 2025. The measures in this appropriation have been replaced with one overarching measure to reflect the work involved in this transfer from 1 July to 25 September 2025.

Reasons for Change in Appropriation

This appropriation decreased by \$45.397 million to \$11.335 million due to the responsibility for hosting the National Emergency Management Agency having been transferred from the Department of the Prime Minister and Cabinet to the Department of Internal Affairs on 25 September 2025.